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ACKNOWLEDGEMENT OF COUNTRY

The District Council of Mount Remarkable acknowledges the traditional lands of the Nukunu people, and we respect their spiritual relationship with their country.

The District Council of Mount Remarkable also acknowledges the Nukunu people as the traditional custodians of the Nukunu region and that their cultural and heritage beliefs are still as important to the living Nukunu people today.

OUR VISION

This is a remarkable community to be a part of; a remarkable place to live, and a remarkable place to work or be in business.

We're a 'can do' Council and what we do, we strive to do remarkably well.

OUR VALUES

BE REMARKABLE

Unique doesn't cut it.

Remarkable is in our name, in our hearts and in our destiny.

TAKE OTHERS ON THE JOURNEY

It takes a collective effort; we know we can't do it alone. We work with our Stakeholders to build prosperity.

ENGAGE, LISTEN, ACT

Within the boundaries of good public governance we 'have a go'.

INNOVATE

Forward-thinking, we balance aspiration with responsibility in our considerations, priorities and decision making.

ADAPT

Change is behind us, upon us and ahead of us. We are receptive and adaptable.

BE OPEN AND TRANSPARENT

Through good governance and transparency, we hold the trust of the community.

TAKE PRIDE AND BE PROUD

We take pride in what we do.

We are proud of our part and optimistic about our future.

OUR COMMUNITIES

The area of the District Council of Mount Remarkable is located in the Southern Flinders Ranges of South Australia. The Council Office is situated in the township of Melrose, which is at the foot of Mount Remarkable and is 380m above sea level. The Council borders the upper reaches of the Spencer Gulf, and is predominantly agricultural including mixed farming.

The district is 3,413 square kilometres in area and has a population of 2,902 (ABS 2017). The major townships within the area are Booleroo Centre, Melrose, Port Germein, Weeroona Island, Wilmington and Wirrabara. Additionally, there are many smaller townships and settlements located throughout the Council area.

Much of the area north and east of Wilmington consists of large pastoral holdings. There are also small pockets of apiarists, orchards, market gardens and wineries in the southern portion of the Council district around Wirrabara. The broader Council district is home to along rich history in agriculture. From grazing to crop production, the Mount Remarkable district is proud of its long association with diverse agriculture.

There are three National Park properties in the district, namely the Mount Remarkable National Park (16,149 ha), Telowie Gorge Conservation Reserve (1,946 ha) and a newly declared conservation park west of Wirrabara along the ranges (information yet to be advised). The natural beauty of nature spanning our great district is an asset to our communities. Whilst these natural beauties have been known and enjoyed by locals for generations, it is now that these National Parks and natural landscapes are beginning to be explored by those from far and wide.

The Port Germein Jetty is also a significant item of State history and heritage. It is one of our oldest and longest assets. Deeply entrenched in rich history, the Port Germein Jetty along with the community spanning the Port Germein coast line is a story of resilience, and coastal beauty interrupted by modern engineering. This only but compliments our very own island. With modern day recreational facilities for recreational fishing located on Weeroona Island, it illustrates the great diversity of our broader district. From the long flat plains, to agricultural production, natural beauty in National Parks and rolling mountains, to pristine un-spoilt coastline.



OUR MISSION

Under the Local Government Act 1999 and other relevant legislation, Council has a number of defined roles and responsibilities in areas such as roads and infrastructure, community safety, planning and development, environmental health, animal management and much more, including a wide range of administrative functions.

Along with this, Council chooses to perform a range of functions and services in the pursuit of delivering the best outcomes for the community.

In this pursuit, Council's mission is:

- >> To enhance a sense of community;
- To develop vibrant, sustainable townships that our people feel proud of and connected to and that visitors want to explore;
- >> To provide quality services across all of our community;
- To advocate for the protection of our environment and heritage;
- To facilitate opportunities for the economic, social and cultural benefit of our community;
- To perform regulatory functions with diligence, care and consideration;
- To demonstrate sound leadership and work with our community to meet their expectations whilst operating in a financially responsible manner.



FROM THE MAYOR

It has been a big year. Over the past year we as a Council and a community have seen some changes. With a new management team in place at Council, we have been busily working away on a range of projects.

I have been most pleased at the changes in how we seek to engage with our community. Through a new style community question time, a new style of reports which present greater detail, and we are now every three months holding our Council meetings in a different location making our meetings more accessible to the community. This has also provided the Elected Members with an opportunity to see all parts of the district, irrespective of their wards, and more so has shown a greater turnout from the public at Council meetings. I truly thank all members of the community who have actively engaged and participated in these forums, and overall with Council.

The Elected Members have also been learning new things. With formal training in a range of areas, we have put a considerable effort in to enhancing our overall meeting procedures and governance capabilities. Throughout the past 12 months I have been attending Progress Group meetings, as well as many community events as possible. The diversity of our Council area always amazes and impresses me. The level of engagement of our community members, and the continued willingness of community members to get in and help out is commendable.

I am delighted at the level of collaboration that our Council has engaged in in recent times. With a proactive and formal approach between our neighbouring Council's which has now resulted in the Flinders Alliance MOU, along with the increased engagement with respective State and Federal Governments representatives, has proven some very pleasing results. This has illustrated that working together and in a manner that serves us all well, we can achieve greater outcomes.

I really look forward to the coming year and seeing our communities grow, whilst they reap the long deserved rewards from investments being made in the expansion of new tourism assets.

A Remarkable result.

Phillip Heaslip

Mayor





View from the top of The Bluff Lookout, with Geoff Brock MP and Mayor Phil Heaslip

FROM THE CHIEF EXECUTIVE OFFICER

A year of opportunities, growth and development. The past year has been filled with excitement and an amazing delivery of long-term projects.

The team at Mount Remarkable have been just that, Remarkable. With the great collaboration of State and Federal Governments, Council has been able to secure the funding needed to begin completing The Bluff Lookout, and the long awaited Rail Trails. Both projects have been a long time waiting, and many have contributed over a long period of time. A great result and story to illustrate that whilst times are changing, Council is building a diverse future to provide longer term sustainability.

Whilst working on capital projects has been a key focus, so has many internal changes. Council has improved many core governance functions, including a new format and style of Council agendas, enhanced community question time, a new Governance Advisory Panel, an enhanced Audit & Risk Committee, a full policy review, and investing further in our people make sure team Remarkable is agile enough to adapt to changing community needs.

Council has delivered its new Community Plan 2021-2031, a plan that reflects the Remarkable elements of who we are, and who we want to be. This plan will form the basis of what Council sets out to achieve over the coming years, and we look forward to working with the community to deliver upon this plan.

Our communities should be commended for their ongoing and continued efforts. In order for Council to deliver we rely on and thank the proactive communities in which we serve. Whilst we have a Remarkable team, we are cognisant of the Remarkable communities we serve. The level of support and engagement has been fantastic. We recognise the community groups and individuals within each community who help to serve and make our overall Council area as Remarkable as it can be.

Sam Johnson OAM
Chief Executive Officer





ROLES AND OBJECTIVES

The Local Government Act 1999 specifies the roles and objectives of Council.

'Our Mission' generated through Council's Community Plan 2021-2031 substantially mirrors these.

| ADVOCATE | ASSIST | ADVANCE |
|---|--|---|
| Awareness Planning Media advertising Stakeholder engagement As representative, informed and responsible decision maker Planning at the local and regional level for the future | Engaging effective resources Developing initiatives within the Community Managing, developing and protecting the environment Providing and coordinating services, facilities and programs that are adequate, appropriate and equitably accessed | Development of new business, commerce, industry and tourism Ensuring a proper balance between economic, social, environmental and cultural considerations within the Community Enhanced capacity and professionalism Growth of leadership, advocacy and service delivery challenges Exercising, performing and discharging the power, functions and duties of the Local Government and other Acts |

COUNCIL REPRESENTATION

The representation quota is the number of electors for the Council area divided by the number of Elected Members (including the Mayor). As at 30 July 2021 there were 2,078 House of Assembly electors, this provides an elector representation of 297 electors per Council Member.

In comparison, the representations in neighbouring Councils are:

| COUNCIL | NUMBER OF COUNCIL MEMBERS | HOUSE OF ASSEMBLY ELECTORS PER MEMBER |
|-------------------|------------------------------|--|
| Orroroo/Carrieton | 6 | 111 |
| Flinders Ranges | 9 | 130 |
| Peterborough | 9 | 134 |
| Northern Areas | 9 | 377 |
| Port Pirie | 10 | 1293 |

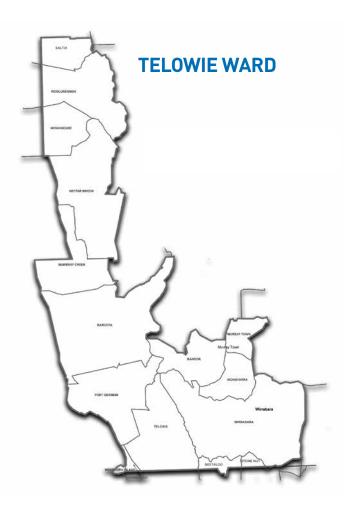
Source: LGA Representation Quotas 2020-2021, derived from information provided by the Electoral Commission of SA at 28/02/2021}

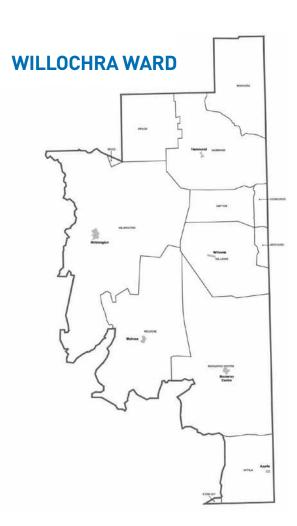
COUNCIL COMPOSITION AND WARD STRUCTURE

The District Council of Mount Remarkable is divided into two (2) wards. The Council currently comprises seven (7) Council Members or Councillors elected by the electors of the respective Wards – Willochra Ward has four (4) Councillors and Telowie Ward has three (3) Councillors.

The members of the Council from amongst their own number choose the Principal Member of Chairperson, whom they have determined to have the title of Mayor.

The Council meets on the third Tuesday of every month at 4.30 pm, except in December which is the second Tuesday, in the Council Chambers in Melrose unless otherwise specified.





COUNCIL MEMBERS

(AS AT 30 JUNE 2021)

Councillors are part of the incorporated body handling the responsibility for carrying out the duties and exercising the powers conferred on the Council by the Local Government Act 1999 (the 'Act') and other relevant State legislation.

The Act specifies that Council members:

- >> Represent the interests of ratepayers and residents;
- >> Provide community leadership and guidance; and
- Facilitate communication between the community and the Council.

The role of a Council member involves:

- Participating in the deliberations and civic activities of the Council:
- >> Keeping the Council's objectives and policies under review so as to ensure that they are appropriate and effective; and
- » Keeping the Council's resource allocation, expenditure and activities, and the effectiveness and efficiency of its service delivery, under review.



Back Row (L-R): Cr Greg Prestridge, Deputy Mayor Don Norton, Cr Barry Richards and Cr Stephen McCarthy

Front Row (L-R): Cr Ian (Danny) Keller, Mayor Phil Heaslip and Cr Colin Nottle

COUNCIL MEMBER ALLOWANCES

Allowances are determined pursuant to Section 76 of the Local Government Act 1999 and the Local Government (Members Allowances and Benefits) Regulations 2010. The level of allowances (minimum and maximum amounts) are determined by the Remuneration Tribunal which is appointed by the State Government and outside the control of Council.

Allowances are set prior to each election (2018) and are indexed annually. Allowances as at 30 June 2021 are:

Mayor \$27,252 per annum

Deputy Mayor \$8,516 per annum

Council Member \$6,813 per annum

In addition, a Travel Time Allowance is payable to Council Members, excluding the Principal Member, if specific criteria is met in relation to the Council's principal office from their usual place of residence, via the most direct route. These allowances are also indexed annually.

Cr Keller's usual place of residence is at least 30 kilometres but less than 50 kilometres from the Council's principal office, and receives an additional allowance of \$430 per annum.

Cr McCarthy's usual place of residence is at least 50 kilometres but less than 75 kilometres from the Council's principal office, and receives an additional allowance of \$734 per annum.



MEETING ATTENDANCES

The following tables provides a summary of the attendances of Council Members at various Council and Committee Meetings during the financial year ending 30 June 2021:

| Elected Members | Ordinary Meetings (12) | Special Meetings (5) | Audit & Risk Committee (6) | Governance Advisory Panel (1) | Chief Executive Review Meetings (1) | Melrose Caravan & Tourist Park Management Committee (discontinued March 2021) | Northern Passenger Transport Network Management Committee (3) (discontinued March 2021) | Airstrip Committee (1) | Total Meetings |
|---|------------------------|----------------------|----------------------------|-------------------------------|--|---|---|------------------------|----------------|
| Mayor PM Heaslip | 12 | 5 | 5 (ex officio) | | 1 | 3 | 3 | | 29 |
| Cr DP Norton | 12 | 5 | | | | 3 | | | 20 |
| Cr GJ Prestridge | 8 | 4 | 3 | | 1 | | | | 16 |
| Cr BJ Richards | 12 | 5 | 6 | | 1 | | | | 24 |
| Cr IG Keller | 10 | 4 | | | | | | 1 | 15 |
| Cr SR McCarthy (commenced 21/7/20) | 11 | 3 | | 1 | | | | | 15 |
| Cr CE Nottle | 11 | 3 | | | | | | | 14 |

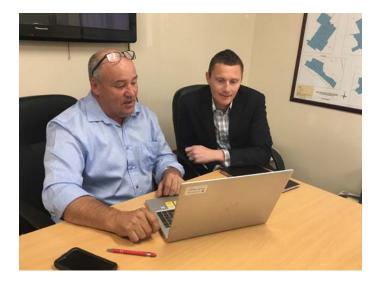
COUNCIL COMMITTEES

(AS AT 30 JUNE 2021)

Council has several committees that meet on an 'as needs' basis to make recommendations to Council on issues in their respective policy areas.

Committees throughout the 2020/2021 financial year were as follows:

- >> Governance Advisory Panel
- Audit & Risk Committee
- >> Chief Executive Review Committee
- » Booleroo & District Community Airstrip Management Committee
- » Building Fire Safety Committee
- >> Workplace Health & Safety Committee
- >> Flinders Regional Development Assessment Panel
- » Melrose Caravan and Tourist Park Management Management Committee (disbanded March 2021)
- » Northern Passenger Transport Network Management Committee (disbanded March 2021)



OTHER COMMITTEES AND OUTSIDE BODIES (AS AT 30 JUNE 2021)

There are several committees and outside bodies which the Council is actively involved with in the 2020/2021 financial year, including:

- >> Mount Remarkable Country Fire Service Group
- >> Local Government Association of SA
- >> Local Government Finance Authority of SA
- >> Central Local Government Region of SA (LEGATUS Group)
- Flinders Mobile Library (Sec 41 Committee Northern Areas Council)
- >> Zone Emergency Management Committee
- Mount Remarkable Community Road Safety Committee
- Flinders Yorke Mid-North Regional Bushfire Management Committee



COUNCIL MEMBERS' TRAINING AND DEVELOPMENT

Pursuant to the provisions of Section 80A of the Local Government Act 1999, Council has in place an Elected Members Training and Development Policy which is available for inspection or purchase by the public from the Council office.

Council Members undertook various mandated and in-house training sessions.

- >> Mayors' Leadership Forum (LGA) (Mayor Heaslip)
- >> Elected Member Mandatory Training (LGA) (Cr McCarthy)
- Due Diligence Introduction to the Mutual Schemes, including roles responsibilities and protections (all Elected Members)
- Mayor and Deputy Mayor Council Meeting Procedures (internal)



SENIOR OFFICER REMUNERATION

(AS AT 30 JUNE 2021)

Sam Johnson - Chief Executive Officer

Contract (\$170,000)

(commenced 8 July 2020)

Nominated Super Scheme 9.5% of salary, provision of laptop computer, iPad and mobile telephone, full private use of motor vehicle.

Brenton Daw - Manager Infrastructure & Regulatory Services

Contract (\$120,000)

(commenced 3 August 2020)

LG Super Scheme 9.3% of salary, provision of laptop computer, iPad and mobile telephone, full private use of motor vehicle.

Jacqueline Kelleher - Manager Administrative Services

Contract (\$93,524)

(commenced 17 August 2020)

LG Super Scheme 9.3% of salary, provision of laptop computer, iPad and mobile telephone, restricted private use of motor vehicle.

Craig Mudge - Manager Corporate Services

Contract (\$93,524)

LG Super Scheme 9.3% of salary, provision of laptop computer, iPad and mobile telephone, restricted private use of motor vehicle.

Ebony Rodda - Manager Community & Economic Development

Contract (\$86,263)

LG Super Scheme 9.5% of salary, provision of laptop computer, iPad and mobile telephone, restricted private use of motor vehicle.



Back Row (L-R):

Brenton Daw, Manager Infrastructure & Regulatory Services, Sam Johnson, Chief Executive Officer and Craig Mudge, Manager Corporate Services

Front Row (L-R):

Jacqui Kelleher, Manager Administrative Services and Ebony Rodda, Manager Community & Economic Development

REGIONAL SUBSIDIARIES

As at 30 June 2021, Council had two regional subsidiaries that fall within the provisions of Section 43 of the Local Government Act 1999. These are the Central Local Government Region of SA Inc. (trading as the Legatus Group) and the Flinders Regional Development Assessment Panel.

These regional subsidiaries produce their own individual Annual Reports. The Local Government Act 1999 provides that each constituent Council must incorporate the annual report of each regional subsidiary into its own annual report and these are included at *Appendix Three*.





CONFIDENTIALITY PROVISIONS

During the 2020/2021 financial year the Council utilised the confidentiality provisions Section 90(2) of the Local Government Act 1999 on a total of 15 occasions, namely:

- 1. CEO's Employment Contract August 2020
- 2. CEO's Employment Contract September 2020
- Deed of Settlement & Discharge between Mr W Hart and District Council of Mount Remarkable – October 2010
- 4. Appointment of Auditor 2020/2021 to 2024/2025 November 2020
- 5. Sale for Non Payment of Rates November 2020
- 6. Citizen of the Year 2021 Australia Day Awards Nominations – December 2020
- 7. The Bluff and Go Kart Track January 2021
- 8. Proposed Development Port Germein January 2021
- 9. Provision of Banking Services January 2021
- Sale for Non Payment of Rates Historical Matter
 February 2021
- 11. Sale for Non Payment of Rates February 2021
- Proposed Development Port Germein Updated Report
 May 2021
- 13. Provision of Telco Services June 2021
- 14. Provision of Information Technology Services June 2021
- Sale for Non Payment of Rates Historical Matter
 June 2021

Consisting of:

Section 90(3)(a) – information the disclosure of which would involve the unreasonable disclosure of information concerning the personal affairs of any person (living or dead) – 5 occasions

Section 90(3)(b) – information the disclosure of which:

(i) could reasonably be expected to confer a commercial advantage on a person with whom the council is conducting, or proposed to conduct, business, or to prejudice the commercial position of the council; and

(ii) would, on balance, be contrary to public interest - 10 occasions

During the 2020/2021 financial year the Council made 15 orders pursuant to Section 91(7) on the same date, on 14 occasions and Council resolved not to discuss an item under confidential provisions on 1 occasion.

Pursuant to Section 91(7) of the Local Government Act 1999 the following information further outlines details of the use of confidential provisions during the reporting period. There were 15 instances where Council considered an item under confidential provisions.

During the 2020/2021 financial year Council resolved 283 Issues, of which 15 were subject to confidentiality. This equates to 5.3% of all issues considered by Council being treated under confidentiality and this is outside of the Ombudsman's recommendation of 3%.

During the 2020/2021 financial year 2 orders expired, ceased to apply or were revoked and 1 order was released in part only.

As at 30 June 2021, 13 orders remained operative, namely:

- 1. CEO's Employment Contract August 2020
- 2. CEO's Employment Contract September 2020
- Deed of Settlement & Discharge between Mr W Hart and District Council of Mount Remarkable –October 2010 Minutes only released 16/12/2020
- Appointment of Auditor 2020/2021 to 2024/2025
 November 2020
- 5. Sale for Non Payment of Rates November 2020
- 6. The Bluff and Go Kart Track January 2021
- 7. Proposed Development Port Germein January 2021
- 8. Provision of Banking Services January 2021
- Sale for Non Payment of Rates Historical Matter
 February 2021
- 10. Sale for Non Payment of Rates February 2021
- 11. Provision of Telco Services June 2021
- 12. Provision of Information Technology Services June 2021
- 13. Sale for Non Payment of Rates Historical Matter– June 2021

REGISTER AND CODES OF PRACTICE AND MANDATORY POLICIES

REGISTERS

Members Register of Interest

Member Register of Allowances and Benefits

Officers Register Salaries

Fees and Charges

Community Land

Public Roads

By-Laws

Register of Internments

Register of Internment Rights

Campaign Donation Returns

Development Applications Register

Gifts and Benefits Register

CODES

Code of Conduct for Council Members

Access to Council Meetings, Council Committees

and Council Documents

Code of Conduct for Council Employees

POLICIES & OTHER DOCUMENTS

Annual Business Plan and Budget including the Rating Policy

Building Inspection Policy

Caretaker Policy

Code of Practice for Access to Council Meetings

Community Wastewater Management Scheme and

Water Supply Hardship Policy

Complaints Handling Policy and Procedure

Complaints Handling Procedure under Member's

Code of Conduct

Council Members Allowances and Support Policy

Council Members Training & Development Policy

Council's Protocol - Ombudsman Enquiry Procedure

Disposal of Land and Assets Policy

Enforcement Policy

Entertainment and Hospitality Policy

Fraud and Corruption Prevention Policy

Informal Gatherings Policy

Internal Financial Control Policy

Internal Review of Council Decision Policy and Procedure

Order Making Policy

Procurement Policy

Prudential Management Policy

Public Consultation Policy

Rates Remission and Hardship Policy

Records Management Policy

Request for Services Policy and Procedures

Risk Management Policy

Road and Public Place Name Policy

Safe Environments for Children Policy

Tender Opening and Evaluation Policy

Various Other Council Policies included in the Policy

Volunteer Management Policy & Procedure

Whistle blowers Protection Policy

Various Other Work Health & Safety Policies and Procedures

OTHER DOCUMENTS

Freedom of Information Statement

Assessment Records

Voters Roll

Long Term Financial Plan

Strategic Management Plan

Asset Management Plans

Annual Business Plan and Budget

Annual Reports

Dog and Cat Management Plan

Public Health Plan

Better Development Plan

Roadside Vegetation Management Plan

Road RACK Plans (Rural and Urban)

Various Other Work Health & Safety Policies and Procedures

COMMUNITY LAND MANAGEMENT PLANS

All land, except roads, held as at 1 January 2000 is classified as 'community land' unless Council has resolved to exclude it from that classification. The intention behind the legislation is that Council, in consultation with the community, should determine which land should or should not be classified as community land. Where the land is under the care, control and management of a Council, but is not owned by the Council, the Council cannot resolve to exclude the land from classification as community land without the approval of the relevant Minister.

Management Plans are required for land that is, or is to be, occupied under a lease or licence or land that has been, or is to be, specifically modified or adapted for the benefit or enjoyment of the community. Such plans were required to be prepared for land held as at 1 January 2000, and land acquired after 1 January 2000, as soon as practicable after the requirement for the plan arises. A person must not use community land for a business purpose unless the use is approved by Council. The Council cannot approve the use of community land for a business purpose contrary to the provisions of the management plan.

Copies of the Council's Community Land Management Plans are available for viewing on the website or purchase at the Council Office during normal business hours.



COUNCIL AUDITOR

Section 128(9) of the Local Government Act 1999 requires Council to disclose, as part of its Annual Report, the remuneration payable for the annual financial audit.

During the 2020/21 financial year, payments were made to two separate auditors.

A payment of \$13,398 (excluding GST) was made to Galpins Accountants, Auditors and Business Consultants in November 2020 for the completion of the 2019/20 financial year audit.

At the Ordinary Meeting in November 2020, Council appointed Ian G McDonald FCA as its auditor for a period of five (5) years, following endorsement by the Audit Committee. A payment of \$6,500 (excluding GST) was made to Ian G McDonald FCA in April 2021 for the first part of the 2021/21 financial year audit.

These amounts are entirely in relation to the annual audit of Council's financial statements, and were in line with the contracts between the auditors and Council.

REVIEW OF COUNCIL DECISIONS

Section 270 of the Local Government Act 1999 requires that Council must establish grievance procedures for the review of decisions of the Council, employees of the Council and other persons acting on behalf of the Council. Council has a formal Policy Document in this respect entitled "Internal Review of a Council Decision" which is available for inspection or purchase by the public from the Council office and on Council's website.

Council received no requests for Internal Review of a Council Decision in the 2020/2021 financial year.

COMPETITIVE TENDER ARRANGEMENTS

Council has prepared and adopted a 'Procurement Policy' in accordance with Section 49 of the Local Government Act 1999. Copies of this document are available for inspection or purchase at the Council Office during normal business hours, and is also available on the Council website.

COMPETITIVE NEUTRALITY

The primary objective of the 'National Competition Policy' is to ensure that local businesses gain an opportunity to compete for the provision of Local Government business. Complaints must be received in writing, detailing the nature of the complaint and how they believe such activity by the Council is disadvantaging the complainant. The complaint will be processed in accordance with Council's Complaint Handling Policy. Copies of this document are available for inspection or purchase at the Council Office during normal business hours, and also available on the Council website.

Council is required to include in its Annual Report, specific information related to significant business activities, competitive neutrality, by-laws and complaints. In relation to this:

- Council has three significant business activities in the form of the Melrose Caravan Park, the Melrose Post Office and the Weeroona Island Water Supply.
- >> There has been no change in the application of competitive neutrality since the last return.
- Council presently has no by-laws in force that would restrict competition, and none have been repealed in the past 12 months.
- No complaints about competitive neutrality were received during the preceding 12 months.

EQUAL EMPLOYMENT OPPORTUNITY AND HUMAN RESOURCE MANAGEMENT

The District Council of Mount Remarkable has a responsibility to create an employment environment which is free of discrimination and which reflects the diversity and needs of the community it serves.

The Council is firmly committed to the principle of equal opportunity in employment for all employees and potential employees.

The Council acknowledges its legal obligations under the SA Equal Opportunity Act 1984, the Local Government Act 1999 and Federal Equal Opportunity laws.

As part of this, the Council:

- ensures that recruitment, selection, promotion, transfer and training are based solely on the merit principle; and
- » ensures that the services provided to residents will be delivered in a fair and equitable manner.

RATES

In the 2020/2021 financial year, Council had a zero dollar increase in general rate revenue, fixed charge and service charges.

REGIONAL LANDSCAPE LEVY

Formerly known as the Natural Resource Management (NRM) Levy, Council contributed \$129,259 to the Northern & Yorke Landscape Board through the collection of the Regional Landscape Levy.

The Northern & Yorke Landscape Board delivers a diverse range of programs and projects for the region. For further information please visit the Board's website:

https://www.landscape.sa.gov.au/ny/home.



PUBLIC AND ENVIRONMENTAL HEALTH

The District Council of Mount Remarkable employs an Environmental Health Officer through a Shared Service arrangement for health inspections, safe water testing, a raft of regulatory functions, and community health training as required throughout the year.

The compliance workload on local government has increased markedly with the introduction and changes to various legislation such as the South Australian Public Health Act in 2011, Safe Drinking Water Act 2011, Food Act 2001, Local Nuisance and Litter Control Act 2016 and the Environment Protection (Air Quality) Policy 2016. Inspections of food handling and preparation premises are undertaken with the overall aim to ensure that all such premises are operating to the required standards, along with water, legionella and other testing regimes.

WASTE MANAGEMENT

The District Council of Mount Remarkable presently operates a major landfill facility at Willowie. 2020/2021 saw the closure of two smaller transfer sites at Port Germein and Wirrabara and both licences with the Environment Protection Authority of South Australia have been relinquished.

All former landfill facilities have been rehabilitated and closed.

FREEDOM OF INFORMATION - INFORMATION SUMMARY

The District Council of Mount Remarkable publishes this Information Summary in accordance with the requirements of the Freedom of Information Act 1991, as amended. A FOI Information Statement can be found at Appendix A.

Two (2) Freedom of Information applications were received by Council in the 12 months to 30 June 2021.

POLICY AND ADMINISTRATIVE DOCUMENTS

The District Council of Mount Remarkable policy and administrative documents are as follows:

- » Ordinary Council Meeting Agendas
- Ordinary Council Meeting Minutes
- >> Annual Business Plan and Annual Budget
- » Annual Financial Statements
- >> Annual Report
- >> Assessment Records
- >> Better Development Plan
- >> Dog and Cat Management Plan
- >> Public Health Plan
- >> Long-Term Financial Plan
- >> Asset Management Plans
- >> Policy Manual
- >> Work Health & Safety Manual

These documents are available for public inspection or purchase at the Council Office between 9.00am and 4.30pm Monday to Friday. These documents are also available on the Council website.

TARGET MEASURES

The following table shows the 2020/2021 non-financial performance measure targets and outcomes for the financial year ending 30 June 2021:

| TARGET MEASURE | OUTCOME |
|--|--|
| Review Council's Strategic Management Plan | Completed, with the Community Plan 2021–2031 now in place |
| Continue the ongoing review of Council policies and procedures | Completed |
| Continue the Rebranding of the Council and the promotion of "Remarkable Experience" | Completed |
| Continue Council's Monthly Newsletter, Facebook posts and Website updates for public communication | Continued |
| Resheet 7.15 kms of category 1 unsealed roads | Half to be completed in 2020/2021 FY, remainder in 2021/2022 FY |
| Resheet 24.30 kms of category 2 unsealed roads | Reduced to 22.30 kms in budget review |
| Resheet 9.8 kms of category 3 unsealed roads | Reduced to 300 m in budget review in line with current Asset Management Plan |
| Patching of various roads | Continued |
| Continue to investigate suitable Rubble Pits throughout the District for resheeting of roads | Continued |
| Continue the Community Assistance Grants | Continued |
| Continue Membership with the Regional Development Board | Continued |
| Provide and subsidise Rural Doctors consulting rooms in Wilmington and Wirrabara | Continued |
| Provide Annual School Awards | Continued |
| Continue membership to the Flinders Mobile Library | Continued |
| Work with agencies for the continuance of the Northern Passenger Transport Network | Continued |
| Facilitate Annual Australia Day Awards | Continued |
| Continue to be an active member in the Legatus Group | Continued |
| Continue to encourage growth or new businesses within the region | Continued |
| Develop a stronger influence and support for Community Events including community based programs | Continued |
| Continue works to develop the Bluff Lookout | Completed |
| Continue working with Department for Environment & Water and other parties to progress 'Around the Mount' bike trail concept | Continued |
| Continue to work on access and development of cycling trails in the Wirrabara Forest | Continued |
| Continue installation of Heavy Vehicle Regulatory Signage | Continued |
| Develop a Staff Training & Development Policy | In progress, in line with Culture workshops |

TARGET MEASURES FOR THE 2021/2022 FINANCIAL YEAR

- >> Develop and Implement an Asset Management Plan
- >> Invest in our People
- » Service Delivery Review
- >> Information & Communication Technology Upgrades
- >> Develop and Implement a Reconciliation Action Plan
- >> Implement the Disability Access & Inclusion Plan
- >> Engage and work with our Audit & Risk Committee
- >> Enhance Corporate Governance
- Waste Management Strategy
- >> Construction of Booleroo Centre to Stone Hut Rail Trail





DEVELOPMENT

The following table illustrates the number and value of development approvals for the 2020/2021 financial year, compared to the 2019/2020 financial year.

| | APPLICATIONS | VALUE |
|-----------|--------------|-----------|
| 2020/2021 | 81 | 7,970,000 |
| 2019/2020 | 72 | 4,743,269 |

Further information regarding development applications can be viewed on the Plan SA website: https://plan.sa.gov.au/development_application_register.

COMMUNITY LIBRARY

Libraries play a vital role in our communities. Council does not have a formal library within the Council area, and are subsequently are part of the Flinders Mobile Library, which services 16 towns on a fortnightly basis. Costs are shared between the Northern Areas Council, the Port Pirie Regional Council and the District Council of Mount Remarkable, with Council financially contributing \$89,160 in the 2020/21 Financial year. The Flinders Mobile Library also visits local schools in Melrose, Wilmington and Booleroo Centre.

SPORT AND RECREATION

Council's practice is to assist sporting clubs with the provision of Council reserves at a minimal lease fee with an expectation that the club or community group maintain the facility to a specific standard. Council assists with sponsor costs and in-kind support in grant application to improve sport and recreational facilities.

Council jointly employs a STARCLUB Field Officer with neighbouring Councils and the State Government. The Officer provides assistance to schools, clubs and other organisations in various recreation and sport matters.

AUSTRALIA DAY AWARDS 2021

The District Council of Mount Remarkable annually invites nominations from citizens, community groups and organisations within the Council area for the Australia Day Awards.

The awards recognise and acknowledge outstanding efforts and achievements by local people and groups who contribute to community development.

There were two categories awarded this year, with the winners for 2021 being:

Citizen of the Year

Barry Graham

Community Event of the Year

Northern Passenger Transport Network 20 Year Celebrations



Pictured at centre is Barry Graham, Citizen of the Year, with members of his immediate and extended family celebrating his award



Pictured at centre is Lyn Forster, Manager Passenger Transport, and Cynthia Arthur, Administration Officer, with volunteers of the Northern Passenger Transport network celebrating their award

FINANCIAL STATEMENTS SUMMARY

The District Council of Mount Remarkable (the Council) had another positive year, again indicating its continual commitment to financial sustainability.

Pursuant to the provisions of Schedule 4 of the Local Government Act 1999, a full copy of Council's Audited Financial Statements for the year ending 30 June 2021 form part of this Annual Report and are included in Appendix Two.

The Council is committed to ensuring its long-term financial sustainability. This sustainability is dependent on ensuring that, on average over time, its expenses are at least matched by its revenue. In addition, capital expenditure on existing infrastructure and other assets should be optimised and in line with the Council's Asset Management Plan, so as to minimise the whole-of-life cycle costs of assets.

Detailed below are the indicated financial ratios, and the annual performance of each ratio.

Operating Surplus Ratio

The Operating Surplus Ratio expresses the operating surplus (deficit) as a percentage of the total operating income. Council experienced a deficit of (0.3%) for the financial year ending 30 June 2021, which indicates a slightly less than breakeven result.

Net Financial Liabilities Ratio

The Net Financial Liabilities Ratio measures the level of debt the Council has, and takes into account items such as employee leave entitlements and other amounts payable, as well as the level of the Council's available cash and investments.

The negative result of (28%) for the financial year ending 30 June 2021 indicates the Council is a net surplus assets position and has sufficient capacity to continue its operating and capital programs.

Asset Sustainability Ratio

The Asset Sustainability Ratio indicates whether the Council is renewing or replacing existing non-financial assets at the same rate as its overall stock of assets is wearing out. The ratio is calculated by measuring capital expenditure on renewal and replacement of assets relative to its Asset Management Plans.

The positive result of 132% for the financial year ending 30 June 2021 indicates that the Council spent more than its Asset Management Plans required on asset renewal for the financial year.

APPENDIX ONE

Freedom of Information (FOI) - Information Statement

The District Council of Mount Remarkable publishes this Information Statement in accordance with the requirements of Section 131 of the Local Government Act 1999, and Section 9 of the Freedom of Information Act 1991.

The Council is pleased to comply with the legislation and welcomes inquiries. An updated Information Statement will be published at least once every 12 months.

1 STRUCTURE & FUNCTIONS OF THE COUNCIL

1.1 Full Council

Full Council, currently consisting of seven (7) Ward Councillors including the Mayor, is the decision making body on all policy matters. Ordinary meetings of the full Council are held on the third Tuesday of every month, commencing at 4.30 pm in Council Chambers, 3 Stuart Street Melrose. Members of the public are welcome to attend.

1.2 Committees & Advisory Groups

Committees and Advisory Groups have been established by Council to discuss/administer Council and Community business. These groups meet as required, and members of the public are welcome to attend. These Committees and Advisory Groups are:

- Melrose Caravan & Tourist Park Management Advisory Committee
- >> Audit Committee
- >> Flinders Regional Development Assessment Panel
- » Booleroo & District Community Airstrip Management Committee
- » Northern Passenger Transport Network Management Committee
- » Building Fire Safety Committee
- >> Workplace Health & Safety Committee

1.3 Agendas and Minutes

Agendas of all Ordinary Council and Committee meetings are placed on display no less than three days prior to those meetings. Minutes of the meetings are placed on display within five days of the meeting. Agendas and Minutes are also available for viewing on Council's website www.mtr.sa.gov.au.

1.4 Delegations

The Chief Executive Officer and other Officers have delegated authority from Council to make decisions on a number of specified administrative and policy matters. These delegations are listed in the Delegations Register and are reviewed by Council in keeping with legislative requirements:

- To determine policies to be applied by Council in exercising its discretionary powers;
- To determine the type, range and scope of projects to be undertaken by the Council; and
- To develop comprehensive management plans, budgets, financial controls and performance objectives and indicators for the operations of the Council.

The Council makes the strategic decisions which determine its activities and functions. Such decisions include the approval of capital works to be undertaken and services provided, and the resources which are to be made available to implement such works and services.

2 SERVICES FOR THE COMMUNITY

All councils have basic responsibilities under the Act and other relevant legislation. These include:

- >> numerous regulatory activities;
- supporting the elected Council;
- setting rates, preparing an annual business plan and budget, and determining longer-term strategic management plans for the area;
- management of basic infrastructure including roads, footpaths, public open spaces;

- street lighting and storm-water drainage;
- street cleaning, rubbish collection, recycling and waste management;
- Development planning and control, including building safety assessment;
- >> various environmental and public health services

Council also provides, performs or contributes to a range of additional services and programs in response to community needs, including (but not restricted to):

| Mobile Library Service | Safe Food Handling Training | Star Club Program |
|--|---|--|
| Cemeteries | Drum Muster | Rural Road Signs |
| Booleroo Centre Airstrip | Desludging Programs | Urban Street Signs |
| Melrose Licensed Post Office | Environmental Health | Street Trees and Gardens |
| Community Wastewater Mgt Schemes x 4 | Local Nuisance and Litter Control Act | Swimming Pool (Public) |
| Community Bus | Building Approvals | Tourist and historical sites |
| Community Development | Planning Approvals | Traffic Control |
| Community Grants | Boat Launching Facility | Waste Management Transfer Stations |
| Community Engagement and Information | Tidy Towns | Willowie Landfill Management |
| Community Passenger Transport | Immunisation | Jetty Management |
| Community Halls and public venues | Asset Management | Waste Collection |
| Abandoned Vehicles | Animal and Plant Control | Recycling Collection |
| Council Newsletters | Walking and Riding Trails and Rail Trails | Council Website |
| Customer Service | Parking | Council Facebook Page |
| Caravan Parks | Playgrounds | Kerbing Watertable Footpaths Floodways |
| Dog and Cat Management | Property Searches | Tourism information and promotion |
| Economic Development | Public Toilets | Weeroona Island Water Supply |
| Fire Prevention | Medical Facility | Regional Development |
| Food Act Administration | Recreation and Sporting Facilities | Coastal Protection |
| Health Act Administration | Road Construction and Maintenance | Citizenship Ceremonies |
| Safe Drinking Water Act Administration | Leases | |

3 PUBLIC PARTICIPATION

3.1 Council Meetings

Members of the public have a number of opportunities to put forward their views on particular issues before Council. These are:

- (1) Deputations with the permission of the Mayor, a member of the public can address the Council or a Committee personally or on behalf of a group of residents.
- (2) Presentations to Council with prior notification and permission of the Mayor, a member of the public can address the Council on any issue relevant to Council.
- (3) Petitions written petitions can be addressed to the Council on any issues within the Council's jurisdiction.
- (4) Written Requests a member of the public can write to the Council on any Council policy, activity or service.
- (5) Council Members members of the public can contact a Councillors to discuss any issue relevant to Council.

3.2 Community Consultation

The District Council of Mount Remarkable regularly consults with local residents and ratepayers on particular issues that affect their area. Examples of such situations include:

- (1) Community Information Forums- all residents and electors are eligible and encouraged to attend meetings.
- (2) Residents are notified of some Development Applications requiring the approval of Council. When an application is publicly notified, residents have the opportunity to both write to Council expressing their view of the application, and to subsequently personally address the Council before a decision is made.
- (3) Advertised Public Consultations seeking written submissions on a range of policies and other matters either mandated or informing the Council of public views.

4 ACCESS TO COUNCIL DOCUMENTS

4.1 Documents Available for Inspection

There are a range of documents mandated to be available for public inspection at the Council Offices free of charge. Members of the public may purchase copies of these documents.

4.2 Other Information Requests

Requests for other information not included in Clause 4.1 above will be considered in accordance with the Freedom of Information provisions of the Local Government Act 1999.

Under this legislation, an application fee and a search fee must be forwarded with the completed request form, unless the applicant is granted an exemption. Should the applicant require copies of any documents inspected pursuant to a Freedom of Information request, charges will apply.

Freedom of Information Request Forms should be addressed to: Freedom of Information Officer District Council of Mount Remarkable PO Box 94 MELROSE SA 5483

Forms are available at the Council office. Applications will be responded to as soon as possible within the statutory thirty (30) days of Council receiving the properly completed Freedom of Information Request Form, together with the application and search fees.

5 AMENDMENT OF COUNCIL RECORDS

A member of the public may gain access to Council documents to make amendments concerning their personal affairs by making a request under the Local Government Act. A member of the public may then request a correction to any information about themselves that is incomplete, incorrect, misleading or out of date.

To gain access to these Council records, a member of the public must complete a Freedom of Information Request Form as indicated above, outlining the records that he/she wishes to inspect.

APPENDIX TWO ANNUAL FINANCIAL STATEMENTS



Annual Financial Statements for the year ended 30 June 2021

CERTIFICATION OF FINANCIAL STATEMENTS

We have been authorised by the Council to certify the financial statements in their final form. In our opinion:

- the accompanying financial statements comply with the Local Government Act 1999, Local Government (Financial Management) Regulations 2011 and Australian Accounting Standards.
- the financial statements present a true and fair view of the Council's financial position at 30 June 2021 and the results of its operations and cash flows for the financial year.
- internal controls implemented by the Council provide a reasonable assurance that the Council's financial records are complete, accurate and reliable and were effective throughout the financial year.
- the financial statements accurately reflect the Council's accounting and other records.

Sam Johnson OAM Chief Executive Officer

Date: 21 September 2021

Statement of Comprehensive Income for the year ended 30 June 2021

| | | 2021 | 2020 |
|--|-------|-----------|-------------|
| | Notes | \$ | \$ |
| INCOME | | | |
| Rates | 2 | 4,083,355 | 3,946,293 |
| Statutory charges | 2 | 71,593 | 69,137 |
| User charges | 2 | 933,342 | 606,278 |
| Grants, subsidies and contributions | 2 | 3,740,742 | 2,828,568 |
| Investment income | 2 | 54,168 | 71,136 |
| Reimbursements | 2 | 103,556 | 310,826 |
| Other income | 2 | 180,535 | 166,861 |
| Total Income | _ | 9,167,291 | 7,999,099 |
| | | | |
| EXPENSES | | | |
| Employee costs | 3 | 2,542,074 | 2,173,156 |
| Materials, contracts & other expenses | 3 | 4,193,582 | 3,679,526 |
| Depreciation, amortisation & impairment | 3 | 2,417,078 | 2,339,770 |
| Finance costs | 3 | 38,188 | 41,297 |
| Total Expenses | | 9,190,922 | 8,233,749 |
| | _ | | |
| OPERATING SURPLUS / (DEFICIT) | | (23,631) | (234,650) |
| | | | |
| Asset disposal & fair value adjustments | 4 | (6,370) | (45,972) |
| Amounts received specifically for new or upgraded assets | 2 | 612,000 | 145,637 |
| NET SURPLUS / (DEFICIT) (transferred to Equity Statement) | _ | 581,999 | (134,985) |
| Other Comprehensive Income | | | |
| Changes in revaluation surplus - infrastructure, property, plant & equipment | 9 | - | (7,428,089) |
| TOTAL COMPREHENSIVE INCOME | _ | 581,999 | (7,563,074) |

This Statement is to be read in conjunction with the attached Notes.

Statement of Financial Position

as at 30 June 2021

| | | 2021 | 2020 |
|---|----------|------------|------------|
| ASSETS | Notes | \$ | \$ |
| Current Assets | | | |
| Cash and cash equivalents | 5 | 4,607,008 | 4,437,175 |
| Trade & other receivables | 5 | 761,069 | 632,720 |
| Inventories | 5 | 8,782 | 4,714 |
| Total Current Assets | | 5,376,859 | 5,074,609 |
| | | _ | |
| Non-current Assets | | | |
| Financial assets | 6 | 176,658 | 130,796 |
| Infrastructure, property, plant & equipment | 7 | 63,934,208 | 63,405,201 |
| Total Non-current Assets | | 64,110,866 | 63,535,997 |
| Total Assets | | 69,487,725 | 68,610,606 |
| | | | |
| LIABILITIES | | | |
| Current Liabilities | | | |
| Trade & other payables | 8 | 1,239,270 | 1,480,434 |
| Borrowings | 8 | 131,540 | 72,290 |
| Provisions | 8 | 366,965 | 329,718 |
| Total Current Liabilities | | 1,737,775 | 1,882,442 |
| | | | |
| Non-current Liabilities | | | |
| Borrowings | 8 | 1,220,206 | 791,745 |
| Provisions | 8 | 50,962 | 39,640 |
| Total Non-current Liabilities | _ | 1,271,168 | 831,385 |
| Total Liabilities | <u>-</u> | 3,008,943 | 2,713,827 |
| NET ASSETS | | 66,478,782 | 65,896,779 |
| | | | |
| | | 2021 | 2020 |
| EQUITY | Notes | \$ | \$ |
| Accumulated Surplus | | 37,114,643 | 36,532,640 |
| Asset Revaluation Reserves | 9 | 27,857,330 | 27,857,330 |
| Other Reserves | 9 | 1,506,809 | 1,506,809 |
| TOTAL EQUITY | • | 66,478,782 | 65,896,779 |

This Statement is to be read in conjunction with the attached Notes.

Statement of Changes in Equity for the year ended 30 June 2021

| | | Acc'd Surplus | Asset Rev'n Reserve | Other Reserves | TOTAL EQUITY |
|--|-------|------------------|------------------------|-------------------|-----------------|
| 2021 | Notes | \$ | \$ | \$ | \$ |
| Balance at end of previous reporting period | | 36,532,644 | 27,857,330 | 1,506,809 | 65,896,783 |
| Net Surplus / (Deficit) for Year | _ | 581,999 | - | - | 581,999 |
| Balance at end of period | 9 | 37,114,643 | 27,857,330 | 1,506,809 | 66,478,782 |
| | | Acc'd Surplus | Asset Rev'n Reserve | Other Reserves | TOTAL EQUITY |
| 2020 | Notes | \$ | \$ | \$ | \$ |
| Balance at end of previous reporting period | | 37,019,871 | 35,285,419 | 1,154,567 | 73,459,857 |
| Net Surplus / (Deficit) for Year | | (134,985) | - | - | (134,985) |
| Other Comprehensive Income | | | | | |
| Changes in revaluation surplus - infrastructure, property, plant & equipment | | - | (7,428,089) | - | (7,428,089) |
| Transfers between reserves | | (352,242) | - | 352,242 | - |
| Balance at end of period | 9 | 36,532,644 | 27,857,330 | 1,506,809 | 65,896,779 |

This Statement is to be read in conjunction with the attached Notes

Statement of Cash Flows

for the year ended 30 June 2021

| | | 2021 | 2020 |
|--|-------|-------------|-------------|
| CASH FLOWS FROM OPERATING ACTIVITIES | Notes | \$ | \$ |
| Receipts: | | | |
| Rates - general & other | | 4,121,686 | 3,930,485 |
| Fees & other charges | | 78,752 | 72,594 |
| User charges | | 995,213 | 636,592 |
| Investment receipts | | 55,005 | 122,750 |
| Grants utilised for operating purposes | | 3,815,557 | 2,969,996 |
| Reimbursements | | 12,462 | 326,367 |
| Other revenues | | 2,305 | 1,228,741 |
| Payments: | | | |
| Employee costs | | (2,481,649) | (2,367,210) |
| Materials, contracts & other expenses | | (4,484,948) | (3,608,859) |
| Finance payments | | (38,188) | (45,811) |
| Net Cash provided by (or used in) Operating Activities | | 2,076,194 | 3,265,645 |
| CASH FLOWS FROM INVESTING ACTIVITIES | | | |
| Receipts: | | | |
| Amounts specifically for new or upgraded assets | | 612,000 | 145,637 |
| Sale of replaced assets | | 126,255 | 56,364 |
| Sale of surplus assets | | 190,500 | - |
| Repayments of loans by community groups | | 26,379 | 29,229 |
| Payments: | | 20,070 | 20,220 |
| Expenditure on renewal/replacement of assets | | (2,178,217) | (1,736,810) |
| Expenditure on new/upgraded assets | | (1,090,993) | (870,438) |
| Loans made to community groups | | (80,000) | (0.0,100) |
| | | | (|
| Net Cash provided by (or used in) Investing Activities | | (2,394,076) | (2,376,018) |
| CASH FLOWS FROM FINANCING ACTIVITIES | | | |
| Receipts: | | | |
| Proceeds from borrowings | | 560,000 | - |
| Payments: | | (70.000) | (00.404) |
| Repayments of borrowings | | (72,289) | (69,181) |
| Net Cash provided by (or used in) Financing Activities | | 487,711 | (69,181) |
| Net Increase (Decrease) in cash held | | 169,829 | 820,446 |
| | | | |
| | 40 | 4 407 470 | 0.040.705 |
| Cash & cash equivalents at beginning of period | 10 | 4,437,179 | 3,616,733 |
| Cash & cash equivalents at end of period | 10 | 4,607,008 | 4,437,179 |
| | | | |

for the year ended 30 June 2021 Note 1 - SIGNIFICANT ACCOUNTING POLICIES

The principal accounting policies adopted in the preparation of the financial report are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

1 Basis of Preparation

1.1 Compliance with Australian Accounting Standards

This general purpose financial report has been prepared in accordance with Australian Accounting Standards as they apply to not-for-profit entities, other authoritative pronouncements of the Australian Accounting Standards Board, Interpretations and relevant South Australian legislation.

The financial report was authorised for issue by certificate under regulation 14 of the Local Government (Financial Management) Regulations 2011 dated 21 September 2021.

1.2 Historical Cost Convention

Except as stated below, these financial statements have been prepared in accordance with the historical cost convention.

1.3 Critical Accounting Estimates

The preparation of financial statements in conformity with Australian Accounting Standards requires the use of certain critical accounting estimates and requires management to exercise its judgement in applying Council's accounting policies. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the financial statements are specifically referred to in the relevant sections of this Note.

1.4 Rounding

All amounts in the financial statements have been rounded to the nearest dollar.

2 The Local Government Reporting Entity

The District Council of Mount Remarkable is incorporated under the SA Local Government Act 1999 and has its principal place of business at 3 Stuart Street, Melrose SA 5483. These consolidated financial statements include the Council's direct operations and all entities through which Council controls resources to carry on its functions. In the process of reporting on the Council as a single unit, all transactions and balances between activity areas and controlled entities have been eliminated.

3 Income recognition

3.1 Revenue

The Council recognises revenue under AASB 1058 Income of Not-for-Profit Entities (AASB 1058) or AASB 15 Revenue from Contracts with Customers (AASB 15) when appropriate.

In cases where there is an 'enforceable' contract with a customer with 'sufficiently specific' performance obligations, the transaction is accounted for under AASB 15 where income is recognised when (or as) the performance obligations are satisfied (i.e. when it transfers control of a product or service to a customer). Revenue is measured based on the consideration to which the Council expects to be entitled in a contract with a customer.

In other cases, AASB 1058 applies when a not-for-profit (NFP) entity enters into transactions where the consideration to acquire an asset is significantly less than the fair value of the asset principally to enable the entity to further its objectives. The excess of the asset recognised (at fair value) over any 'related amounts' is recognised as income immediately, except in the case where a financial asset has been received to enable the council to acquire or construct a recognisable non-financial asset that is to be controlled by the council. In this case, the council recognises the excess as a liability that is recognised over time in profit and loss when (or as) the entity satisfies its obligations under the transfer.

In recent years, the payment of untied grants (financial assistance grants/ local roads/ supplementary grants) has varied from the annual allocation as shown in the table below:

for the year ended 30 June 2021

Note 1 - SIGNIFICANT ACCOUNTING POLICIES

| | Cash Payment Received | Annual Allocation | Difference | |
|---------|--------------------------|-------------------|------------|--------------|
| 2016-17 | \$3,037,238 | \$2,005,111 | + | \$ 1,032,127 |
| 2017-18 | \$2,010,993 | \$1,989,496 | + | \$ 21,497 |
| 2018-19 | \$2,506,403 | \$2,674,000 | - | \$ 167,597 |
| 2019-20 | \$2,056,844 | \$2,001,362 | + | \$ 55,482 |
| 2020-21 | \$1,986,465 | \$2,010,327 | - | \$ 23,862 |

Because these grants are untied, the Australian Accounting Standards require that payments be recognised upon receipt. Accordingly, the operating results of these periods have been distorted compared to those that would have been reported had the grants been paid in the year to which they were allocated.

The Operating Surplus Ratio disclosed in Note 13 has also been calculated after adjusting for the distortions resulting from the differences between the actual grants received and the grants entitlements allocated.

3.2 Construction Contracts

Construction works undertaken by Council for third parties are generally on an agency basis where the third party reimburses Council for actual costs incurred, and usually do not extend beyond the reporting period. Reimbursements not received are recognised as receivables and reimbursements received in advance are recognised as "payments received in advance".

For works undertaken on a fixed price contract basis, revenues are recognised over time using the input method, with costs incurred compared to total expected costs used as a measure of progress. When it is probable that total contract costs will exceed total contract revenue, the expected loss is recognised as an expense immediately.

4 Cash, Cash Equivalents and Other Financial Instruments

4.1 Cash, Cash Equivalent Assets

Cash assets include all amounts readily convertible to cash on hand at Council's option with an insignificant risk of changes in value with a maturity of three months or less from the date of acquisition.

4.2 Other Financial Instruments

Receivables for rates and annual charges are secured over the subject land, and bear interest at rates determined in accordance with the Local Government Act 1999. Other receivables are generally unsecured and do not bear interest.

All receivables are reviewed as at the reporting date and adequate allowance made for amounts the receipt of which is considered doubtful.

All financial instruments are recognised at fair value at the date of recognition. A detailed statement of the accounting policies applied to financial instruments also form part of Note 12.

5 Inventories

Inventories held in respect of stores have been valued by using the weighted average cost on a continual basis, after adjustment for loss of service potential. Inventories held in respect of business undertakings have been valued at the lower of cost and net realisable value.

for the year ended 30 June 2021

Note 1 - SIGNIFICANT ACCOUNTING POLICIES

6 Infrastructure, Property, Plant & Equipment

6.1 Initial Recognition

All assets are initially recognised at cost. For assets acquired at no cost or for nominal consideration, cost is determined as fair value at the date of acquisition.

All non-current assets purchased or constructed are capitalised as the expenditure is incurred and depreciated as soon as the asset is held "ready for use". Cost is determined as the fair value of the assets given as consideration plus costs incidental to the acquisition, including architects' fees and engineering design fees and all other costs incurred. The cost of non-current assets constructed by the Council includes the cost of all materials used in construction, direct labour on the project and an appropriate proportion of variable and fixed overhead.

Capital works still in progress at balance date are recognised as other non-current assets and transferred to infrastructure, property, plant & equipment when completed ready for use.

6.2 Materiality

Assets with an economic life in excess of one year are only capitalised where the cost of acquisition exceeds materiality thresholds established by Council for each type of asset. In determining (and in annually reviewing) such thresholds, regard is had to the nature of the asset and its estimated service life. Examples of capitalisation thresholds applied during the year are given in Note 7. No capitalisation threshold is applied to the acquisition of land or interests in land.

6.3 Subsequent Recognition

All material asset classes are revalued on a regular basis such that the carrying values are not materially different from fair value. Significant uncertainties exist in the estimation of fair value of a number of asset classes including land, buildings and associated structures and infrastructure. Further detail of these uncertainties, and of existing valuations, methods and valuers are provided at Note 7.

6.4 Depreciation of Non-Current Assets

Other than land, all infrastructure, property, plant and equipment assets recognised are systematically depreciated over their useful lives on a straight-line basis which, in the opinion of Council, best reflects the consumption of the service potential embodied in those assets.

Depreciation methods, useful lives and residual values of classes of assets are reviewed annually.

Major depreciation periods for each class of asset are shown in Note 7. Depreciation periods for infrastructure assets have been estimated based on the best information available to Council, but appropriate records covering the entire life cycle of these assets are not available, and extreme care should be used in interpreting financial information based on these estimates.

6.5 Impairment

Assets whose future economic benefits are not dependent on the ability to generate cash flows, and where the future economic benefits would be replaced if Council were deprived thereof, are not subject to impairment testing.

Other assets that are subject to depreciation are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount (which is the higher of the present value of future cash inflows or value in use).

Where an asset that has been revalued is subsequently impaired, the impairment is first offset against such amount as stands to the credit of that class of assets in Asset Revaluation Reserve, any excess being recognised as an expense.

6.6 Borrowing Costs

Borrowing costs in relation to qualifying assets (net of offsetting investment revenue) have been capitalised in accordance with AASB 123 "Borrowing Costs". The amounts of borrowing costs recognised as an expense or as part of the carrying amount of qualifying assets are disclosed in Note 3, and the amount (if any) of interest revenue offset against borrowing costs in Note 2.

for the year ended 30 June 2021

Note 1 - SIGNIFICANT ACCOUNTING POLICIES

7 Payables

7.1 Goods & Services

Creditors are amounts due to external parties for the supply of goods and services and are recognised as liabilities when the goods and services are received. Creditors are normally paid 30 days after the month of invoice. No interest is payable on these amounts.

7.2 Payments Received in Advance & Deposits

Amounts received from external parties in advance of service delivery, and security deposits held against possible damage to Council assets, are recognised as liabilities until the service is delivered or damage reinstated, or the amount is refunded as the case may be.

8 Borrowings

Loans are carried at their principal amounts which represent the present value of future cash flows associated with servicing the debt. Interest is accrued over the period to which it relates and is recorded as part of "Payables". Interest free loans are carried at their nominal amounts; interest revenues foregone by the lender effectively being a reduction of interest expense in the period to which it relates.

9 Provisions

9.1 Employee Benefits

Liabilities for employees' entitlements to salaries, wages and compensated absences expected to be paid or settled within 12 months of reporting date are accrued at nominal amounts (including payroll based on costs) measured in accordance with AASB 119.

Liabilities for employee benefits not expected to be paid or settled within 12 months are measured as the present value of the estimated future cash outflows (including payroll based on costs) to be made in respect of services provided by employees up to the reporting date. Present values are calculated using government guaranteed securities rates with similar maturity terms.

No accrual is made for sick leave as Council experience indicates that, on average, sick leave taken in each reporting period is less than the entitlement accruing in that period, and this experience is expected to recur in future reporting periods. Council does not make payment for untaken sick leave.

Superannuation:

The Council makes employer superannuation contributions in respect of its employees to the Statewide Superannuation Scheme. The Scheme has two types of membership, each of which is funded differently. Details of the accounting policies applied and Council's involvement with the schemes are reported in Note 15.

9.2 Provisions for reinstatement, restoration, rehabilitation.

Close down and restoration costs include the dismantling and demolition of infrastructure and the removal of residual materials and remediation and rehabilitation of disturbed areas. Estimated close down and restoration costs are provided for in the accounting period when the obligation arising from the related disturbance occurs and are carried at the net present value of estimated future costs.

Although estimated future costs are based on a closure plan, such plans are based on current environmental requirements which may change. Council's policy to maximise recycling is extending the operational life of these facilities, and significant uncertainty exists in the estimation of the future closure date.

for the year ended 30 June 2021

Note 1 - SIGNIFICANT ACCOUNTING POLICIES

10 GST Implications

In accordance with UIG Abstract 1031 "Accounting for the Goods & Services Tax"

- Receivables and Creditors include GST receivable and payable.
- Except in relation to input taxed activities, revenues and operating expenditures exclude GST receivable and payable.
- Non-current assets and capital expenditures include GST net of any recoupment.
- Amounts included in the Statement of Cash Flows are disclosed on a gross basis.

11 New and amended standards and interpretations

The Council applied for the first-time certain standards and amendments, which are effective for annual periods beginning on or after 1 January 2020. New standards and amendments relevant to the Council are listed below. The Council has not early adopted any other standard, interpretation or amendment that has been issued but is not yet effective.

Amendments to AASB 101 and AASB 108 Definition of Material:

The amendments provide a new definition of material that states, "information is material if omitting, misstating or obscuring it could reasonably be expected to influence decisions that the primary users of general purpose financial statements make on the basis of those financial statements, which provide financial information about a specific reporting entity." The amendments clarify that materiality will depend on the nature or magnitude of information, either individually or in combination with other information, in the context of the financial statements. A misstatement of information is material if it could reasonably be expected to influence decisions made by the primary users. These amendments had no impact on the financial statements of, nor is there expected to be any future impact to the Council.

Amendments to AASB 16 Covid-19 Related Rent Concessions:

In 2020, the AASB issued AASB 2020-4, Amendments to AASs - Covid-19-Related Rent Concessions. The amendments provide relief to lessees from applying AASB 16 guidance on lease modification accounting for rent concessions arising as a direct consequence of the Covid-19 pandemic. As a practical expedient, a lessee may elect not to assess whether a Covid-19 related rent concession from a lessor is a lease modification. A lessee that makes this election accounts for any change in lease payments resulting from the Covid-19 related rent concession the same way it would account for the change under IFRS 16 if the change were not a lease modification. The amendment applies to annual reporting periods beginning on or after 1 June 2020. This amendment had no impact on the consolidated financial statements of the Group.

Notes to and forming part of the Financial Statements for the year ended 30 June 2021

Note 2 - INCOME

| | | 2021 | 2020 |
|--|----------|-----------|-----------|
| | Notes | \$ | \$ |
| RATES REVENUES | | | |
| General Rates | | 3,154,196 | 3,043,128 |
| Less: Mandatory rebates | | (42,594) | (24,604) |
| Less: Discretionary rebates, remissions & write offs | | (46,060) | (60,986) |
| | - | 3,065,542 | 2,957,538 |
| Other Rates (including service charges) | | | |
| Natural Resource Management levy | | 135,092 | 124,295 |
| Waste collection | | 340,621 | 375,807 |
| Water supply | | 54,288 | 54,610 |
| Community wastewater management systems | _ | 442,770 | 412,541 |
| | | 972,771 | 967,253 |
| Other Charges | | | |
| Penalties for late payment | | 37,896 | 25,137 |
| Legal & other costs recovered | _ | 7,146 | 4,278 |
| | | 45,042 | 29,415 |
| Less: Discretionary rebates, remissions & write offs | <u>-</u> | - | (7,912) |
| | | 4,083,355 | 3,946,293 |
| STATUTORY CHARGES | | | |
| Development Act & Planning fees | | 39,833 | 33,411 |
| Health & Septic Tank Inspection fees | | 1,714 | 3,598 |
| Animal registration fees & fines | | 15,102 | 22,692 |
| Fire Prevention fees & fines | | 6,138 | 3,690 |
| Rates & Property Searches fees | - | 8,806 | 5,747 |
| | | 71,593 | 69,137 |
| USER CHARGES | | | |
| Cemetery/crematoria fees | | 21,832 | 17,764 |
| Waste Management fees | | 131,464 | 115,026 |
| Melrose Caravan & Tourist Park fees | | 719,780 | 354,562 |
| Community Bus fees | | 5,035 | 4,579 |
| Weeroona Island Water Supply fees | | 12,124 | 33,246 |
| Melrose Post Office fees | | 40,272 | 66,327 |
| Sundry | - | 2,835 | 14,774 |
| | | 933,342 | 606,278 |

Notes to and forming part of the Financial Statements for the year ended 30 June 2021

| Note 2 | - INCOME | (con't) |
|--------|----------|---------|
|--------|----------|---------|

| | 2021 | 2020 |
|--|-----------|-----------|
| INVESTMENT INCOME | Notes \$ | \$ |
| Interest on investments: | | |
| Local Government Finance Authority | 20,695 | 46,864 |
| Banks & other | 7,596 | 178 |
| Loans to community groups | 25,877 | 24,094 |
| | 54,168 | 71,136 |
| REIMBURSEMENTS | | |
| Private Works | 6,988 | 2,332 |
| Environmental Health Officer | - | 40,788 |
| Melrose Tennis Courts Resurfacing | - | 159,331 |
| Insurance Claim Reimbursements | - | 5,590 |
| Booleroo Centre Swimming Pool Reimbursements | 24,023 | 27,274 |
| LGA Workers Compensation Scheme Reimbursement | - · | 13,741 |
| LG Income Protection Fund Reimbursement | 6,988 | 23,304 |
| Other Reimbursements | 65,557 | 38,466 |
| | 103,556 | 310,826 |
| OTHER INCOME | | |
| Northern Passenger Transport Network | 37,102 | 34,941 |
| Fuel Tax Credits | 18,613 | 45,541 |
| Road Reserves & Rental | 26,872 | 26,399 |
| Sundry | 97,948 | 59,980 |
| | 180,535 | 166,861 |
| GRANTS, SUBSIDIES, CONTRIBUTIONS | | |
| Amounts received specifically for new or upgraded assets | 612,000 | 145,637 |
| Other grants, subsidies and contributions | | |
| Untied - Financial Assistance Grant | 2,282,126 | 2,056,844 |
| Roads to Recovery | 678,150 | 557,656 |
| Northern Passenger Transport Network | 253,016 | 205,416 |
| Sundry | 527,450 | 8,652 |
| | 3,740,742 | 2,828,568 |
| | 4,352,742 | 2,974,205 |
| The functions to which these grants relate are shown in Note | e 11. | |
| Sources of grants | 2 000 070 | 2 620 427 |
| Commonwealth government | 3,860,276 | 2,620,137 |
| State government | 476,466 | 352,416 |
| Other | 16,000 | 1,652 |
| | 4,352,742 | 2,974,205 |

Notes to and forming part of the Financial Statements for the year ended 30 June 2021

Note 3 - EXPENSE

| | | 2021 | 2020 |
|--|-------|-----------|-----------|
| | Notes | \$ | \$ |
| EMPLOYEE COSTS | | | |
| Salaries and Wages | | 2,308,551 | 1,748,424 |
| Employee leave expense | | 468,395 | 451,543 |
| Superannuation - defined contribution plan contributions | 15 | 183,407 | 221,610 |
| Superannuation - defined benefit plan contributions | 15 | 36,108 | 30,273 |
| Workers' Compensation Insurance | | 70,378 | 101,148 |
| Less: Capitalised and distributed costs | | (524,765) | (379,842) |
| Total Operating Employee Costs | - | 2,542,074 | 2,173,156 |
| Total Number of Employees | | 33 | 35 |
| (Full time equivalent at end of reporting period) | | | |
| MATERIALS, CONTRACTS & OTHER EXPENSES | | | |
| Prescribed Expenses | | | |
| Auditor's Remuneration | | | |
| - Auditing the financial reports | | 19,898 | 23,398 |
| Elected members' expenses | | 83,099 | 65,160 |
| Election expenses | _ | | 11,049 |
| Subtotal - Prescribed Expenses | _ | 102,997 | 99,607 |
| Other Materials, Contracts & Expenses | | | |
| Electricity | | 48,338 | 73,584 |
| Gas | | 2,225 | 7,515 |
| Water | | 102,286 | 152,143 |
| Telephone & Internet | | 41,430 | 49,913 |
| Fuels | | 206,893 | 267,221 |
| Construction & General Maintenance Materials | | 36,608 | 20,638 |
| Office Consumables | | 8,722 | 9,291 |
| Information Technology | | 133,827 | 79,993 |
| Melrose Caravan & Tourist Park | | 427,317 | 259,976 |
| Other Materials | | 199,015 | 277,200 |
| Cleaning | | · - | 8,088 |
| Consultancy & Professional Services | | 149,020 | 74,334 |
| Waste Management Services | | 254,224 | 246,451 |
| Vehicle Maintenance & Repairs | | 269,820 | 256,771 |
| Freight | | 4,407 | 7,934 |
| Desludging | | 23,535 | , - |
| Other Contractual Services | | 937,190 | 678,500 |
| Legal Expenses | | 60,654 | 78,509 |
| Government Levies - Landscape Board Levy | | 129,259 | 121,271 |
| 23.3.mont 23.133 Editaboapo Board Lovy | | 0, _ 00 | 121,211 |

Notes to and forming part of the Financial Statements for the year ended 30 June 2021

Note 3 - EXPENSE con't

| | 2021 | 2020 |
|--|-----------|-----------|
| | \$ | \$ |
| Government Levies - Other | 108,494 | 100,059 |
| Fringe Benefits Tax | 20,917 | 53,148 |
| Travel & Accommodation | 19,597 | 5,903 |
| Conferences & Seminars | 70,249 | 33,164 |
| Memberships & Subscriptions | 29,604 | 37,393 |
| Printing & Postage | 25,011 | 21,697 |
| Publishing & Advertising | 30,685 | 26,345 |
| Contributions - Flinders Mobile Library | 89,160 | 88,619 |
| Contributions - Other | 28,714 | 36,589 |
| Vehicle Registrations | 72,194 | 81,476 |
| Grants to External Bodies | 57,605 | 53,259 |
| Insurances | 220,780 | 206,494 |
| Other Expenses | 257,620 | 137,262 |
| Melrose Post Office - Stock Purchases | 12,182 | 18,500 |
| Bank Fees | 13,003 | 10,681 |
| Subtotal - Other Materials, Contracts & Expenses | 4,090,585 | 3,579,919 |
| | 4,193,582 | 3,679,526 |
| | | |
| | \$ | \$ |
| DEPRECIATION, AMORTISATION & IMPAIRMENT | • | · |
| Depreciation | | |
| Plant & Equipment | 354,603 | 390,073 |
| Roads, Bridges & Footpaths | 1,336,051 | 1,267,742 |
| CWMS | 186,649 | 186,649 |
| Other Assets | 95,191 | 76,232 |
| Buildings | 412,892 | 394,406 |
| Office Equipment, Furniture & Equipment | 31,692 | 24,668 |
| | 2,417,078 | 2,339,770 |
| FINANCE COSTS | | |
| Interest on Loans | 38,188 | 41,297 |
| | 38,188 | 41,297 |
| | | |

Notes to and forming part of the Financial Statements for the year ended 30 June 2021

Note 4 - ASSET DISPOSALS AND FAIR VALUE ADJUSTMENTS

| | | 2021 | 2020 |
|--|-------|----------|----------|
| | Notes | \$ | \$ |
| INFRASTRUCTURE, PROPERTY, PLANT & EQUIPMENT | | | |
| Assets renewed or directly replaced | | | |
| Proceeds from disposal | | 126,255 | 56,364 |
| Less: Carrying amount of assets sold | | 112,956 | 93,640 |
| Gain (Loss) on disposal | | 13,299 | (37,276) |
| Assets surplus to requirements | | | |
| Proceeds from disposal | | 190,500 | |
| Less: Carrying amount of assets sold | | 210,169 | 8,696 |
| Gain (Loss) on disposal | | (19,669) | (8,696) |
| NET GAIN (LOSS) ON DISPOSAL OR REVALUATION OF ASSETS | | (6,370) | (45,972) |

Notes to and forming part of the Financial Statements for the year ended 30 June 2021

Note 5 - CURRENT ASSETS

| | | 2021 | 2020 |
|----------------------------------|-------|---------------------------------------|-----------|
| CASH & EQUIVALENT ASSETS | Notes | \$ | \$ |
| Cash on Hand and at Bank | | 993,709 | 628,938 |
| Deposits at Call | | 3,613,299 | 3,808,237 |
| | | 4,607,008 | 4,437,175 |
| TRADE & OTHER RECEIVABLES | | | |
| Rates - General & Other | | 521,271 | 559,602 |
| Accrued Revenues | | 577 | 1,414 |
| Debtors - general | | 206,083 | 46,325 |
| Loans to community organisations | | 33,138 | 25,379 |
| | | 761,069 | 632,720 |
| INVENTORIES | | | |
| Stores & Materials | | 8,782 | 4,714 |
| | | 8,782 | 4,714 |
| | | · · · · · · · · · · · · · · · · · · · | |

District Council of Mount Remarkable

Notes to and forming part of the Financial Statements

for the year ended 30 June 2021

Note 6 - NON-CURRENT ASSETS

| | 2021 | 2020 |
|-------|---------|---------|
| Notes | \$ | \$ |
| | | |
| | 176,658 | 130,796 |
| | 176,658 | 130,796 |
| | Notes | 176,658 |

Notes to and forming part of the Financial Statements for the year ended 30 June 2021

Note 7 - INFRASTRUCTURE, PROPERTY, PLANT & EQUIPMENT (IPP&E)

| | | | 20. | 2020 | | | 2021 | 21 | |
|---|---------------------|------------|------------|--------------|--------------------|------------|------------|--------------|--------------------|
| | | | ↔ | | | | € | | |
| | Fair Value Level | Fair Value | Cost | Acc' Dep'n | Carrying Amount | Fair Value | Cost | Acc' Dep'n | Carrying Amount |
| Land | က | 4,562,778 | ı | 1 | 4,562,778 | 4,562,778 | • | • | 4,562,778 |
| Plant & Equipment | | ı | 6,985,174 | (3,378,245) | 3,606,929 | 1 | 6,650,113 | (3,732,848) | 2,917,265 |
| Roads, Bridges & Footpaths | aths 3 | 46,997,726 | 1,873,163 | (15,517,635) | 33,353,254 | 46,997,726 | 4,078,345 | (16,853,686) | 34,222,385 |
| CWMS | က | 12,781,592 | ı | (3,403,470) | 9,378,122 | 12,781,592 | • | (3,590,119) | 9,191,473 |
| Other Assets | က | 2,346,230 | 249,898 | (693,311) | 1,902,817 | 2,346,230 | 764,649 | (788,502) | 2,322,377 |
| Buildings | ဇ | 24,800,537 | 89,880 | (14,430,651) | 10,459,766 | 24,800,537 | 642,342 | (14,843,543) | 10,599,336 |
| Office Equipment, Furniture & Equipment | iture & | ı | 195,396 | (53,861) | 141,535 | 1 | 204,147 | (85,553) | 118,594 |
| Total IPP&E | | 91,488,863 | 9,393,511 | (37,477,173) | 63,405,201 | 91,488,863 | 12,339,596 | (39,894,251) | 63,934,208 |
| Co | Comparatives | 88,040,131 | 10,393,165 | (27,765,148) | 70,668,148 | 91,488,863 | 9,393,511 | (37,477,173) | 63,405,201 |

This Note continues on the following pages.

District Council of Mount Remarkable Notes to and forming part of the Financial Statements for the year ended 30 June 2021

Note 7 - INFRASTRUCTURE, PROPERTY, PLANT & EQUIPMENT

| | 2020 | | | CARF | CARRYING AMOUNT MOVEMENTS DURING YEAR | IT MOVEMEN | TS DURING | YEAR | | | 2021 |
|---|-------------------------|---------------|-----------|-----------|---------------------------------------|------------|-----------|-----------------------|------------|---------------------------------|------------|
| | ↔ | | | | | ↔ | | | | | ↔ |
| | Damying | | Additions | | | | Tran | ransfers | | | Darwing |
| | Amount | New / Upgrade | Renewals | Disposals | Dep'n | Impair't | u | Out | Adjustment | Net Reval'n | Amount |
| Land | 4,562,778 | - 8 | • | • | • | • | • | 1 | • | • | 4,562,778 |
| Plant & Equipment | 3,606,929 | - 6 | 315,264 | (650,325) | (354,603) | • | • | • | • | • | 2,917,265 |
| Roads, Bridges & Footpaths | 33,353,254 | 4 877,730 | 1,327,452 | • | (1,336,051) | 1 | , | ' | • | • | 34,222,385 |
| CWMS | 9,378,122 | | ' | • | (186,649) | 1 | • | • | 1 | • | 9,191,473 |
| Other Assets | 1,902,817 | 7 213,263 | 324,771 | (23,283) | (95,191) | 1 | • | ' | • | • | 2,322,377 |
| Buildings | 10,459,766 | - 9 | 552,462 | • | (412,892) | 1 | • | • | • | • | 10,599,336 |
| Office Equipment, Furniture & Equipment | 8 141,535 | - | 8,751 | ı | (31,692) | 1 | , | 1 | 1 | ı | 118,594 |
| Total IPP&E | 63,405,201 | 1,090,993 | 2,528,700 | (673,608) | (2,417,078) | • | • | • | • | • | 63,934,208 |
| Compa | Comparatives 70,668,148 | 8 870,438 | 1,772,273 | (102,336) | (102,336) (2,339,770) | | 1,755,212 | 1,755,212 (1,755,212) | | (35,459) (7,428,093) 63,405,201 | 63,405,201 |

This note continues on the following pages.

Notes to and forming part of the Financial Statements for the year ended 30 June 2021

Note 7 (con't) - INFRASTRUCTURE, PROPERTY, PLANT & EQUIPMENT

Valuation of Assets

General Valuation Principles

Accounting procedure: Upon revaluation, the current new replacement cost and accumulated depreciation are re-stated such that the difference represents the fair value of the asset determined in accordance with AASB 13 Fair Value Measurement: accumulated depreciation is taken to be the difference between current new replacement cost and fair value. In the case of land, fair value is taken to be the current replacement cost.

Highest and best use: For land which Council has an unfettered right to sell, the "highest and best use" recognises the possibility of the demolition or substantial modification of some or all of the existing buildings and structures affixed to the land.

Much of the land under Council's care and control is Crown land or has been declared as community land under the provisions of the Local Government Act 1999. Other types of restrictions also exist.

For land subject to these restrictions, the highest and best use is taken to be the "highest and best use" available to Council, with a rebuttable presumption that the current use is the "highest and best use". The reason for the current use of a large proportion of Council's assets being other than the "highest and best use" relates to Council's principal role as the provider of services to the community, rather than the use of those assets for the generation of revenue.

For buildings and other structures on and in the land, including infrastructure, "highest and best use" is determined in accordance with the land on and in which they are situated.

Fair value hierarchy level 3 valuations of land: Valuations of Crown land, community land and land subject to other restrictions on use or disposal, shown above as being based on fair value hierarchy level 3 valuation inputs, are based on prices for similar assets in an active market, but include adjustments for specific advantages or disadvantages attaching to the particular asset that are not directly or indirectly observable in that market, or the number and / or amount of observable adjustments of which are so great that the valuation is more fairly described as being based on level 3 valuation inputs.

Fair value hierarchy level 3 valuations of buildings, infrastructure and other assets: There is no known market for these assets and they are valued at depreciated current replacement cost. This method involves:

The determination of the cost to construct the asset (or its modern engineering equivalent) using current prices for materials and labour, the quantities of each being estimated based on recent experience of this or similar Councils, or on industry construction guides where these are more appropriate.

The calculation of the depreciation that would have accumulated since original construction using current estimates of residual value and useful life under the prime cost depreciation method adopted by Council.

This method has significant inherent uncertainties, relying on estimates of quantities of materials and labour, residual values and useful lives, and the possibility of changes in prices for materials and labour, and the potential for development of more efficient construction techniques. Accordingly, formal sensitivity analysis does not provide useful information.

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2021

Note 7 (con't) - INFRASTRUCTURE, PROPERTY, PLANT & EQUIPMENT

Capitalisation thresholds used by Council for a representative range of assets are shown below. No capitalisation threshold is applied to the acquisition of land or interests in land.

| Office Furniture & Equipment | \$1,000 |
|---|----------|
| Other Plant & Equipment | \$1,000 |
| Buildings - new construction/extensions | \$10,000 |
| Park & Playground Furniture & Equipment | \$2,000 |
| Road construction & reconstruction | \$10,000 |
| Paving & footpaths, Kerb & Gutter | \$2,000 |
| Drains & Culverts | \$5,000 |

Estimated Useful Lives: Useful lives are estimated for each individual asset. In estimating useful lives, regard is had to technical and commercial obsolescence, as well as legal and other limitations on continued use.

Land & Land Improvements

Council being of the opinion that it is not possible to attribute a value sufficiently reliably to qualify for recognition, land under roads has not been recognised in these reports. Land acquired for road purposes during the year is initially recognised at cost, but transferred to fair value at reporting date, effectively writing off the expenditure.

Freehold land and land over which Council has control, but does not have title, is recognised on the cost basis. No capitalisation threshold is applied to the acquisition of land or interests in land.

Land improvements, including bulk earthworks with an assessed unlimited useful life, are recognised on the cost basis, originally deriving from a valuation at 30 June 2007 at current replacement cost. Additions are recognised at cost.

Buildings & Other Structures

Buildings and other structures were revalued as at 1 July 2019 by Gayler Professional Services.

Infrastructure

Transportation assets were valued by Gayler Professional Services at depreciated current replacement cost during the reporting period ended 30 June 2020, based on actual costs incurred during the reporting periods ended 30 June 2019. All acquisitions made after the respective dates of valuation are recorded at cost.

Stormwater drainage infrastructure was valued by Gayler Professional Services as at 1 July 2019 at depreciated current replacement cost, based on actual costs incurred during the reporting period ended 30 June 2019. All acquisitions made after the respective dates of valuation are recorded at cost.

Community wastewater management system infrastructure was valued at depreciated current replacement cost during the reporting period ended 30 June 2020 by Gayler Professional Services. All acquisitions made after the respective dates of valuation are recorded at cost.

Plant, Furniture & Equipment

These assets are recognised on the cost basis.

All other assets

These assets are recognised on the cost basis.

Notes to and forming part of the Financial Statements for the year ended 30 June 2021

Note 8 - LIABILITIES

| | | 20 | 21 | 20 | 20 |
|--|------------|--------------|---------------------|------------------------------|--------------------|
| | | ; | \$ | 9 | \$ |
| TRADE & OTHER PAYABLES | Notes | Current | Non- current | Current | Non- current |
| Goods & Services | | 1,211,503 | | 397,321 | |
| Payments received in advance | | - | | 712,000 | |
| Accrued expenses - employee entitlements | | 27,767 | | 15,911 | |
| Accrued expenses - other | | - | | 355,202 | |
| | | 1,239,270 | - | 1,480,434 | - |
| BORROWINGS | | | | | |
| Loans | | 131,540 | 1,220,206 | 72,290 | 791,745 |
| | | 131,540 | 1,220,206 | 72,290 | 791,745 |
| All interest bearing liabilities are secured over | er the fut | ture revenue | s of the Council. | | |
| PP01//010110 | | | | | |
| PROVISIONS LSL Employee entitlements (including | | | | | |
| oncosts) | | 198,985 | 50,962 | 189,466 | 39,640 |
| AL Employee entitlements (including oncosts) | | 167,980 | - | 140,252 | - |
| | | 366,965 | 50,962 | 329,718 | 39,640 |
| | | | | | |
| Movements in Provisions - 2021 year only (current & non-current) | | | Insurance Losses | Future Reinstate- ment | Other Provision |
| Opening Balance | | | - | - | 369,358 |
| Add Additional amounts recognised | | | - | - | 110,330 |
| (Less) Payments | | | | | 61,761 |
| Closing Balance | | | - | - | 417,927 |

Notes to and forming part of the Financial Statements for the year ended 30 June 2021

Note 9 - RESERVES

| ASSET REVALUATION RESERVE | 1/7/2020 | Net Increments/ (Decrements) | Transfers, Impairments | 30/6/2021 |
|-------------------------------------|------------|------------------------------------|---------------------------|------------|
| Notes | \$ | \$ | \$ | \$ |
| Buildings | 6,972,883 | - | - | 6,972,883 |
| Plant & Equipment | 5,042,017 | - | - | 5,042,017 |
| Roads, Bridges & Footpaths | 12,156,675 | - | - | 12,156,675 |
| CWMS | 3,374,763 | - | - | 3,374,763 |
| Water Supply & Other Infrastructure | 310,988 | - | - | 310,988 |
| TOTAL | 27,857,326 | - | - | 27,857,326 |
| Comparatives | 35,285,419 | - | - | 35,285,419 |
| OTHER RESERVES | 1/7/2020 | Transfers to Reserve | Transfers from Reserve | 30/6/2021 |
| NPTN | 224,494 | - | - | 224,494 |
| Wirrabara CWMS | 210,209 | - | - | 210,209 |
| Weeroona Island Water Supply | 247,646 | - | - | 247,646 |
| Community Bus | 27,139 | - | - | 27,139 |
| Wilmington CWMS | 268,867 | - | - | 268,867 |
| Melrose CWMS | 238,228 | - | - | 238,228 |
| Booleroo Centre CWMS | 188,491 | - | - | 188,491 |
| Willowie Landfill | 101,735 | - | - | 101,735 |
| TOTAL OTHER RESERVES | 1,506,809 | - | - | 1,506,809 |
| Comparatives | 1,154,567 | 352,242 | - | 1,506,809 |

PURPOSES OF RESERVES

Asset Revaluation Reserve

The asset revaluation reserve is used to record increments and decrements arising from changes in fair value of non-current assets (less any subsequent impairment losses, where applicable).

(Other Reserves)

Others reserves are held by Council where funds raised through rates or amounts received from various sources must be spent on the specific item it relates to. These funds are held in reserve until required.

Notes to and forming part of the Financial Statements for the year ended 30 June 2021

Note 10 - RECONCILIATION TO CASH FLOW STATEMENT

(a) Reconciliation of Cash

Cash Assets comprise highly liquid investments with short periods to maturity subject to insignificant risk of changes of value. Cash at the end of the reporting period as shown in the Cash Flow Statement is reconciled to the related items in the Balance Sheet as follows:

| | 2021 | 2020 |
|--|-----------|-----------|
| Notes | \$ | \$ |
| Total cash & equivalent assets 5 | 4,607,008 | 4,437,175 |
| Balances per Cash Flow Statement | 4,607,008 | 4,437,175 |
| (b) Reconciliation of Change in Net Assets to Cash from Operating Ac | tivities | |
| Net Surplus (Deficit) | 581,999 | (134,985) |
| Non-cash items in Income Statement | | |
| Depreciation, amortisation & impairment | 2,417,078 | 2,339,770 |
| Net increase (decrease) in unpaid employee benefits | 60,425 | (194,054) |
| Grants for capital acquisitions treated as Investing Activity | (612,000) | (145,637) |
| Net (Gain) Loss on Disposals | 6,370 | 45,972 |
| | 2,453,872 | 1,911,066 |
| Add (Less): Changes in Net Current Assets | | |
| Net (increase) decrease in receivables | (120,590) | 620,263 |
| Net (increase) decrease in inventories | (4,068) | 2,805 |
| Net increase (decrease) in trade & other payables | (253,020) | 731,511 |
| Net Cash provided by (or used in) operations | 2,076,194 | 3,265,645 |
| (c) Financing Arrangements | | |
| Unrestricted access was available at balance date to the following lines of cr | redit: | |
| Bank Overdrafts | 15,000 | 15,000 |
| Corporate Credit Cards | 30,000 | 30,000 |
| LGFA Cash Advance Debenture facility | 580,000 | 100,000 |

The bank overdraft facilities may be drawn at any time and may be terminated by the bank without notice.

for the year ended 30 June 2021

Note 11 - FUNCTIONS

INCOMES, EXPENSES AND ASSETS HAVE BEEN DIRECTLY ATTRIBUTED TO THE FOLLOWING FUNCTIONS & ACTIVITIES

| INCOME | МЕ | EXPENSES | NSES | OPERATING SURPLUS | SURPLUS | GRANTS INCLUDED IN | CLUDED IN | TOTAL ASSETS HELD | SETS HELD |
|-----------|-----------|-----------|-----------|-------------------|-------------|--------------------|-----------|-------------------|------------|
| | | | | | , | INCOME | ME | NON-CURRENT) | RRENT) |
| ACTUAL | ACTUAL | ACTUAL | ACTUAL | ACTUAL | ACTUAL | | | | ` |
| 2021 | 2020 | 2021 | 2020 | 2021 | 2020 | 2021 | 2020 | 2021 | 2020 |
| ↔ | ↔ | 49 | ↔ | s | ↔ | \$ | ↔ | s | ↔ |
| 1,237,119 | 935,174 | 936,394 | 530,363 | 300,725 | 404,811 | - | | • | 1 |
| 325,668 | 270,723 | 519,706 | 500,100 | (194,038) | (229,377) | 253,016 | 205,439 | 12,900,557 | 12,818,678 |
| 6,499 | 1,190 | 150,520 | 157,605 | (144,021) | (156,415) | 5,000 | • | 2,071,335 | 2,046,167 |
| 1,643,718 | 146,220 | 548,914 | 63,522 | 1,094,804 | 85,698 | 1,123,850 | 145,637 | 6,041,691 | 5,968,281 |
| 616,880 | 616,140 | 836,138 | 802,608 | (219,258) | (186,468) | 8,800 | • | 911,077 | 900,007 |
| 59,729 | 220,443 | 855,990 | 918,850 | (796,261) | (698,407) | • | 238 | 3,569,828 | 3,526,453 |
| 63,997 | 104,110 | 171,213 | 216,694 | (107,216) | (112,584) | 1 | 1 | 1,909,955 | 1,886,748 |
| 973,937 | 714,600 | 379,433 | 413,524 | 594,504 | 301,076 | 973,811 | 714,303 | 25,116,021 | 24,810,848 |
| 62,820 | 54,630 | 1,006,064 | 439,089 | (943,244) | (384,459) | 1 | 7,000 | 8,670,885 | 8,565,529 |
| 4,176,924 | 4,935,869 | 2,032,931 | 1,800,196 | 2,143,993 | 3,135,673 | 1,988,265 | 1,901,588 | 7,403,375 | 7,238,362 |
| • | - | 1,753,619 | 2,391,198 | (1,753,619) | (2,391,198) | - | - | 893,001 | 849,532 |
| 9,167,291 | 7,999,099 | 9,190,922 | 8,233,749 | (23,631) | (234,650) | 4,352,742 | 2,974,205 | 69,487,725 | 68,610,605 |

Economic Development

EnvironmentRecreation

Council Administration

TOTALS

Plant & Depot

Transport

Regulatory Services

Business Undertakings

Community Services

Culture

Notes to and forming part of the Financial Statements for the year ended 30 June 2021

Note 11 (con't) - COMPONENTS OF FUNCTIONS

The activities relating to Council functions are as follows:

Business Undertakings

Caravan Parks, Private Works, CWMS, Water Supply.

Community Services

Public Order and Safety, Crime Prevention, Emergency Services, Fire Protection, Health Services, Pest Control, Immunisation, Other Health Services, Community Support, Children and Youth Services, Community Assistance, Community Transport, Community Amenities, Cemeteries, Public Conveniences, Telecommunications Networks.

Culture

Library Services, Heritage, Other Cultural Services.

Economic Development

Regional Development, Support to Local Businesses, Tourism, Other Economic Development.

Environment

Agricultural Services, Waste Management, Domestic Waste, Green Waste, Recycling, Transfer Stations, Environment, Coastal Protection, Stormwater and Drainage, Street Cleaning, Street Lighting, Streetscaping, Regional Landscape Levy.

Recreation

Jetties, Other Marine Facilities, Parks and Gardens, Sports Facilities, Swimming Centres, Other Recreation.

Regulatory Services

Dog and Cat Control, Building Control, Town Planning, Clean Air/Pollution Control, Litter Control, Health Inspection, Parking Control, Other Regulatory Services.

Transport

Aerodrome, Bridges, Footpaths and Kerbing, Roads – sealed, formed, natural formed, and unformed, Traffic Management, Other Transport.

Plant Hire & Depot

Plant & Machinery, Tools, Minor Plant, Depot Expenses, Work Health Safety, PPE.

Council Administration

Governance, Administration, Elected Members, Organisational Support Services, Finance, Payroll, Housing for Council Employees, Human Resources, Information Technology, Communication, Rates Administration, Records, Occupancy, Contract Management, Customer Service, Other Support Services, Revenues, LGGC – General Purpose, and Separate and Special Rates.

Notes to and forming part of the Financial Statements

for the year ended 30 June 2021

Note 12 - FINANCIAL INSTRUMENTS

All financial instruments are categorised as loans and receivables.

Accounting Policies - Recognised Financial Instruments

| Bank, Deposits at Call, Short Term Deposits | Accounting Policy: initially recognised atfair value and subsequently measured atamortised cost, interest is recognised when earned |
|---|---|
| | Terms & conditions: Deposits are returning fixed interest negotiated on deposit. Council had no long-term deposits at 30 June 2021. |
| | Carrying amount: approximates fair value due to the short term to maturity. |
| Receivables - Rates & Associated Charges | Accounting Policy: initially recognised at fair value and subsequently measured at amortised cost. An impairment provision is recognised using the expected credit loss method |
| | Terms & conditions: Secured over the subject land, arrears attract interest of 0.43% (2020: 0.52%). Although Council is not materially exposed to any individual debtor, credit risk exposure is concentrated within the Council's boundaries in the State. |
| | Carrying amount: approximates fair value (after deduction of any allowance). |
| Receivables - Fees & other charges | Accounting Policy: initially recognised at fair value and subsequently measured at amortised cost. An impairment provision is recognised using the expected credit loss method |
| | Terms & conditions: Unsecured, and do not bear interest. Although Council is not materially exposed to any individual debtor, credit risk exposure is concentrated within the Council's boundaries. |
| | Carrying amount: approximates fair value (after deduction of any allowance). |
| Receivables - other levels of Government | Accounting Policy: initially recognised at fair value and subsequently measured at amortised cost. An impairment provision is recognised using the expected credit loss method. |
| | Terms & conditions: Amounts due have been calculated in accordance with the terms and conditions of the respective programs following advice of approvals, and do not bear interest. All amounts are due by Departments and Agencies of State and Federal Governments. |
| | Carrying amount: approximates fair value. |
| Liabilities - Creditors and Accruals | Accounting Policy: Liabilities are recognised for amounts to be paid in the future for goods and services received, whether or not billed to the Council. |
| | Terms & conditions: Liabilities are normally settled on 30 day terms. |
| | Carrying amount: approximates fair value. |
| Liabilities - Interest Bearing Borrowings | Accounting Policy: initially recognised at fair value and subsequently at amortised cost, interest is charged as an expense using the effective interest rate. |
| | Terms & conditions: secured over future revenues, borrowings are repayable as negotiated at time of borrowing. Fixed interest is charged between 3.95% and 4.80%, with variable interest charged at 2.05%. |
| | Carrying amount: approximates fair value. |
| Liabilities - Finance Leases | Accounting Policy: accounted for in accordance with AASB 16. |
| | |

Notes to and forming part of the Financial Statements for the year ended 30 June 2021

Note 12 - FINANCIAL INSTRUMENTS (con't)

Liquidity Analysis

| 2021 | | Due < 1 year | Due > 1 year <u><</u> 5 years | Due > 5 years | Total Contractual Cash Flows | Carrying Values |
|---------------------------|-------|--------------|-------------------------------------|------------------|------------------------------------|--------------------|
| Financial Assets | | \$ | \$ | \$ | \$ | \$ |
| Cash & Equivalents | | 4,607,008 | | | 4,607,008 | 4,607,008 |
| Receivables | | 937,727 | - | - | 937,727 | 937,727 |
| | Total | 5,544,735 | - | - | 5,544,735 | 5,544,735 |
| Financial Liabilities | | | | | | |
| Payables | | 1,287,484 | - | - | 1,287,484 | 1,211,503 |
| Current Borrowings | | 166,478 | - | - | 166,478 | 131,540 |
| Non-Current Borrowings | | - | 552,389 | 985,461 | 1,537,850 | 1,220,206 |
| | Total | 1,453,962 | 552,389 | 985,461 | 2,991,812 | 2,563,249 |
| 2020 | | Due < 1 year | Due > 1 year; < 5 years | Due > 5 years | Total Contractual Cash Flows | Carrying Values |
| Financial Assets | | \$ | \$ | \$ | \$ | \$ |
| Cash & Equivalents | | 4,437,175 | | | 4,437,175 | 4,437,175 |
| Receivables | | 763,516 | - | - | 763,516 | 763,516 |
| | Total | 5,200,691 | - | - | 5,200,691 | 5,200,691 |
| Financial Liabilities | | | | | | |
| Payables | | 1,109,321 | - | - | 1,109,321 | 1,109,321 |
| Current Borrowings | | 79,290 | - | - | 79,290 | 72,290 |
| Non-Current Borrowings | | - | 395,448 | 468,589 | 864,037 | 791,745 |
| | Total | 1,188,611 | 395,448 | 468,589 | 2,052,648 | 1,973,356 |

The following interest rates were applicable to Council's borrowings at balance date:

| | 30 June | 2021 | 30 June | 2020 |
|----------------------|--------------------------------------|-------------------|--------------------------------------|-------------------|
| | Weighted Average Interest Rate | Carrying Value | Weighted Average Interest Rate | Carrying Value |
| | % | \$ | % | \$ |
| Other Variable Rates | 2 | 560,000 | 0 | - |
| Fixed Interest Rates | 4 | 977,850 | 4 | 864,035 |
| | _ | 1,537,850 | . <u>-</u> | 864,035 |
| | _ | | | |

District Council of Mount Remarkable Notes to and forming part of the Financial Statements for the year ended 30 June 2021

Note 12 - FINANCIAL INSTRUMENTS (con't)

Net Fair Value

All carrying values approximate fair value for all recognised financial instruments. There is no recognised market for the financial assets of the Council.

Risk Exposures:

Credit Risk represents the loss that would be recognised if counterparties fail to perform as contracted. The maximum credit risk on financial assets of the Council is the carrying amount, net of any impairment. All Council investments are made with the SA Local Government Finance Authority and are guaranteed by the SA Government. Except as detailed in Notes 5 & 6 in relation to individual classes of receivables, exposure is concentrated within the Council's boundaries, and there is no material exposure to any individual debtor.

Market Risk is the risk that fair values of financial assets will fluctuate as a result of changes in market prices. All of Council's financial assets are denominated in Australian dollars and are not traded on any market, and hence neither market risk nor currency risk apply.

Liquidity Risk is the risk that Council will encounter difficulty in meeting obligations with financial liabilities. In accordance with the model Treasury Management Policy (LGA Information Paper 15), liabilities have a range of maturity dates. Council also has available a range of bank overdraft and standby borrowing facilities that it can access.

Interest Rate Risk is the risk that future cash flows will fluctuate because of changes in market interest rates. Council has a balance of both fixed and variable interest rate borrowings and investments. Cash flow fluctuations are managed holistically in seeking to minimise interest costs over the longer term in a risk averse manner.

District Council of Mount Remarkable Notes to and forming part of the Financial Statements for the year ended 30 June 2021

Note 13 - FINANCIAL INDICATORS

| | 2021 | 2020 | 2019 |
|-------------------------|-------|-------|------|
| Operating Surplus Ratio | | | |
| Operating Surplus | -0.3% | -2.9% | 2.8% |
| Total Operating Income | | | |

This ratio expresses the operating surplus as a percentage of total operating revenue.

Net Financial Liabilities Ratio

Net Financial Liabilities -28% -31% -35%
Total Operating Income

Net Financial Liabilities are defined as total liabilities less financial assets. These are expressed as a percentage of total operating revenue.

Adjustments to Ratios

In recent years the Federal Government has made advance payments prior to 30th June from future year allocations of financial assistance grants, as explained in Note 1. These *Adjusted Ratios* correct for the resulting distortion in key ratios for each year and provide a more accurate basis for comparison between years.

| 0.0% | -3.8% | 3.2% |
|------|-------|-----------|
| -16% | -18% | -22% |
| 132% | 108% | 154% |
| | -16% | -16% -18% |

Net asset renewals expenditure is defined as net capital expenditure on the renewal and replacement of existing assets, and excludes new capital expenditure on the acquisition of additional assets.

Notes to and forming part of the Financial Statements for the year ended 30 June 2021

Note 14 - UNIFORM PRESENTATION OF FINANCES

The following is a high level summary of both operating and capital investment activities of the Council prepared on a simplified Uniform Presentation Framework basis.

All Councils in South Australia have agreed to summarise annual budgets and long-term financial plans on the same basis.

The arrangements ensure that all Councils provide a common 'core' of financial information, which enables meaningful comparisons of each Council's finances

| | 20 | 21 | 202 | 20 |
|---|-------------|-------------|-------------|-------------|
| | \$ | ; | \$ | |
| Income | | 9,167,291 | | 7,999,099 |
| Expenses | <u>-</u> | (9,190,922) | <u>-</u> | (8,233,749) |
| Operating Surplus / (Deficit) | | (23,631) | | (234,650) |
| Net Outlays on Existing Assets Capital Expenditure on renewal and | | | | |
| replacement of Existing Assets | (2,178,217) | | (1,736,810) | |
| Add back Depreciation, Amortisation and Impairment | 2,417,078 | | 2,339,770 | |
| Proceeds from Sale of Replaced Assets | 126,255 | | 56,364 | |
| | | 365,116 | | 659,324 |
| Net Outlays on New and Upgraded Assets | | | | |
| Capital Expenditure on New and Upgraded Assets (including investment property & real estate developments) | (1,090,993) | | (870,438) | |
| Amounts received specifically for New and Upgraded Assets | 612,000 | | 145,637 | |
| Proceeds from Sale of Surplus Assets (including investment property and real estate developments) | 190,500 | | - | |
| | | (288,493) | | (724,801) |
| Net Lending / (Borrowing) for Financial Year | | 52,992 | _ | (300,127) |

Notes to and forming part of the Financial Statements for the year ended 30 June 2021

Note 15 - SUPERANNUATION

The Council makes employer superannuation contributions in respect of its employees to Statewide Super. There are two types of membership, each of which is funded differently. Permanent and contract employees of the South Australian Local Government sector with Salarylink benefits prior to 24 November 2009 have the option to contribute to the Accumulation section and/or Salarylink. All other employees (including casuals) have all contributions allocated to the Accumulation section.

Accumulation only Members

Accumulation only members receive both employer and employee contributions on a progressive basis. Employer contributions are based on a fixed percentage of ordinary time earnings in accordance with superannuation guarantee legislation (9.50% in 2019-20; 9.50% in 2020-21). No further liability accrues to the Council as the superannuation benefits accruing to employees are represented by their share of the net assets of the Fund.

Salarylink (Defined Benefit Fund) Members

Salarylink is a defined benefit scheme where the benefit payable is based on a formula determined by the member's contribution rate, number of years and level of contribution and final average salary. Council makes employer contributions to Salarylink as determined by the Fund's Trustee based on advice from the appointed Actuary. The rate is currently 6.3% (6.3% in 2018-19) of "superannuation" salary.

In addition, Council makes a separate contribution of 3% of ordinary time earnings for Salarylink members to their Accumulation account. Employees also make member contributions to the Salarylink section of the Fund. As such, assets accumulate in the Salarylink section of the Fund to meet the member's benefits, as defined in the Trust Deed, as they accrue.

The Salarylink section is a multi-employer sponsored plan. As the Salarylink section's assets and liabilities are pooled and are not allocated by each employer, and employees may transfer to another employer within the local government sector and retain membership of the Fund, the Actuary is unable to allocate benefit liabilities, assets and costs between employers. As provided by AASB 119.34(a), Council does not use defined benefit accounting for these contributions.

The most recent actuarial investigation was conducted by the Fund's actuary, Louise Campbell, FIAA, of Willis Towers Watson as at 30 June 2020. The Trustee has determined that the current funding arrangements are adequate for the expected Salarylink liabilities. However, future financial and economic circumstances may require changes to Council's contribution rates at some future time.

Contributions to Other Superannuation Schemes

Council also makes contributions to other superannuation schemes selected by employees under the "choice of fund" legislation. All such schemes are of the accumulation type, where the superannuation benefits accruing to the employee are represented by their share of the net assets of the scheme, and no further liability attaches to the Council.

Notes to and forming part of the Financial Statements for the year ended 30 June 2021

Note 16 - CONTINGENT ASSETS AND CONTINGENT LIABILITIES

The following assets and liabilities do not qualify for recognition in the Statement of Financial Position but knowledge of those items is considered relevant to user of the financial report in making and evaluating decisions about the allocation of scarce resources.

1. LAND UNDER ROADS

As reported elsewhere in these Statements, Council is of the opinion that it is not possible to attribute a value sufficiently reliably for these assets to qualify for recognition, and accordingly land under roads has not been recognised in these reports. Land acquired for road purposes during the year is initially recognised at cost, but transferred to fair value at reporting date, effectively writing off the expenditure.

2. POTENTIAL INSURANCE LOSSES

Council is a multi-purpose organisation providing a large range of building, parks infrastructure, playgrounds and other facilities accessible to the public. At any time, it is likely that claims will have been made against Council that remain unsettled.

Council insures against all known insurable risks using a range of insurance policies, each of which is subject to a deductible "insurance excess", the amount of which varies according to the class of insurance.

Council has recognised the potential losses arising from claims known at reporting date based on average historical net cost (including insurance excess) of similar types of claims. Other potential claims not reported to Council may have existed at reporting date.

3. BANK GUARANTEES

Council has guaranteed certain loans and other banking facilities advanced to community organisations and sporting bodies, as itemised in Notes 5 and 6.

Council does not expect to incur any loss arising from these guarantees.

Notes to and forming part of the Financial Statements

for the year ended 30 June 2021

Note 17 - RELATED PARTY DISCLOSURES

KEY MANAGEMENT PERSONNEL

The Key Management Personnel of the Council include the Mayor, Councillors, CEO and certain prescribed officers under section 112 of the Local Government Act 1999. In all, 13 persons were paid the following total compensation:

| | 2021 | 2020 |
|--|---------|---------|
| | \$ | \$ |
| Salaries, allowances & other short term benefits | 615,222 | 795,287 |
| Termination benefits | 275,000 | - |
| TOTAL | 890,222 | 795,287 |

Information relating to Key Management Personnel

The termination benefits relate to an agreement reached with the former Chief Executive Officer of the Council, payment of which was made in financial year ending 30 June 2021.



CHARTERED ACCOUNTANTS

Ian G McDonald FCA

District Council of Mount Remarkable Independent Auditor's Report

We have audited the attached financial statements, being a general purpose financial report, of the District Council of Mount Remarkable (Council) for the year ended 30 June 2021.

Opinion

In our opinion, the financial statements of the Council are properly drawn up:

- a) to present fairly the financial position of the Council as at the 30 June 2021 and the results of its operations for the period then ended, and;
- b) according to Australian Accounting Standards.

Basis for Opinion

For the audit of the Council we have maintained our independence in accordance with the relevant ethical requirements of APES 110 Section 290. We believe that the audit evidence that we have obtained is sufficient and appropriate to provide a basis for our opinion.

Other Information – Basis of Accounting and Restriction on Distribution

Without modifying our opinion, we draw attention to Note 1 to the financial report, which describes the basis of accounting. The financial report is prepared to assist the council to meet the requirements of the Local Government Act 1999 together with the Local Government (Financial Management) Regulations 2011. As a result, the financial report may not be suitable for another purpose. Our report is intended solely for the members.

Responsibilities of Management for the Financial Report

The Board of Management is responsible for the preparation of the financial report in accordance with the Local Government Act 1999 together with the Local Government (Financial Management) Regulations 2011 and for such internal control as management determines is necessary to enable the preparation of a financial report that is free from material misstatement, whether due to fraud or error.

Auditor's Responsibilities for the Audit of the Financial Report

Our responsibility is to express an opinion on the financial report based on our audit. We conducted our audit in accordance with Australian Auditing Standards. Those standards require that we comply with relevant ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the schedule is free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial report. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement in the financial report, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the association's preparation of the financial report in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the association's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Ian G McDonald FCA

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Registered Company Auditor 16458

Signed at Grange this 8 November 2021

www.creativeauditing.com.au



Ian G McDonald FCA

Independent Assurance Report on the Internal Controls of the

District Council of Mount Remarkable

We have audited the compliance of the District Council of Mount Remarkable (Council) with the requirements of Section 125 of the Local Government Act 1999 in relation only to the Internal Controls established by the Council to ensure that financial transactions relating to the receipt, expenditure and investment of money, acquisition and disposal of property and incurring of liabilities for the period 1 July 2020 to 30 June 2021 have been conducted properly and in accordance with law.

Opinion

In our opinion, the Council has complied, in all material respects, with Section 125 of the Local Government Act 1999 in relation to Internal Controls established by the Council in relation to the receipt, expenditure and investment of money, acquisition and disposal of property and incurring of liabilities so as to provide reasonable assurance that the financial transactions of the Council have been conducted properly and in accordance with law for the period 1 July 2020 to 30 June 2021.

Basis for Opinion

For the audit of the Council we have maintained our independence in accordance with the relevant ethical requirements of APES 110 Section 290. We believe that the audit evidence that we have obtained is sufficient and appropriate to provide a basis for our opinion.

This report has been prepared for the members of the Council in accordance with Section 129 of the Local Government Act 1999 in relation to the Internal Controls specified above. We disclaim any assumption of responsibility for any reliance on this report to any persons or users other than the members of the Council, or for any purpose other than that for which it was prepared.

Due to the inherent limitations of any compliance procedure, it is possible that fraud, error or non-compliance may occur and not be detected. A reasonable assurance engagement is not designed to detect all instances of non-compliance with Section 125 of the Local Government Act 1999 in relation to the Internal Controls specified above, as the engagement is not performed continuously throughout the period and the procedures performed in respect of compliance with Section 125 of the Local Government Act 1999 in relation to the Internal Controls specified above are undertaken on a test basis.

The Council's Responsibility for the Internal Controls

The Council is responsible for implementing and maintaining an adequate system of internal controls, in accordance with Section 125 of the Local Government Act 1999 in relation to Internal Controls to ensure that the receipt, expenditure and investment of money, the acquisition and disposal of property, and incurring of liabilities have been conducted properly and in accordance with law.

Our Responsibility

Our responsibility is to express an opinion on the Council's compliance with Section 125 of the Local Government Act 1999 in relation only to the Internal Controls established by the Council to ensure that financial transactions relating to the receipt, expenditure and investment of money, acquisition and disposal of property and incurring of liabilities, based on our procedures. Our engagement has been conducted in accordance with applicable Australian Standards on Assurance Engagements ASAE 3100 Compliance Engagements, issued by the Australian Auditing and Assurance Standards Board, in order to state whether, in all material respects, the Council has complied with Section 125 of the Local Government Act 1999 in relation only to the Internal Controls specified above for the period 1 July 2020 to 30 June 2021. ASAE 3100 also requires us to comply with the relevant ethical requirements of the Australian professional accounting bodies.

Our procedures included obtaining an understanding of controls in relation to the receipt, expenditure and investment of money, the acquisition and disposal of property and the incurring of liabilities, evaluating management's assessment of these controls, assessing the risk that a material weakness exists, and testing and evaluating the design and implementation of controls on a sample basis based on the assessed risks.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Ian G McDonald FCA

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Chartered Accountant

Registered Company Auditor 16458

Signed at Grange, 8 November 2021

www.creativeauditing.com.au



Annual Financial Statements for the year ended 30 June 2021

CERTIFICATION OF AUDITOR INDEPENDENCE

To the best of our knowledge and belief, we confirm that, for the purpose of the audit of the District Council of Mount Remarkable for the year ended 30 June 2021, the Council's Auditor, lan G McDonald FCA, has maintained its independence in accordance with the requirements of the Local Government Act 1999 and the Local Government (Financial Management) Regulations 2011 made under that Act.

This statement is prepared in accordance with the requirements of Regulation 22(3) Local Government (Financial Management) Regulations 2011.

Sam Johnson OAM Chief Executive Officer

Date: 26 October 2021

lan Swan
Presiding Member
Audit & Risk Committee

Ian G McDonald FCA



District Council of Mount Remarkable

Annual Financial Statement For the year ended 30 June 2021

Audit Certificate of Audit Independence

We confirm that, for the audit of the financial statements of the District Council of Mount Remarkable for the year ended 30 June 2021, we have maintained our independence in accordance with the requirements of APES 110 – Code of Ethics for Professional Accountants, Section 290, published by the Accounting Professional and Ethical Standards Board, in accordance with the Local Government Act 1999 and the Local Government (Financial Management) Regulations 2011 made under that Act.

This statement is prepared in accordance with the requirements of Regulation 22 (5) Local Government (Financial Management) Regulations 2011.

Ian G McDonald FCA

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Date: 17 September 2021

APPENDIX THREE









FLINDERS REGIONAL ASSESSMENT PANEL

ANNUAL REPORT 2020-2021

The Terms of Reference for the Flinders Regional Assessment Panel ("the Panel") requires that the Panel, through the Public Officer, to report in writing to the Constituent Councils on an annual basis, detailing:

- The level of attendance of Panel Members at Panel Meetings;
- The Panel's activity and performance in making decisions; and
- Comment on or an analysis of policy or process that are relevant to the Panel's assessment functions and suggesting improvements.

During the course of the 2020-2021 Financial Year, there were nil (0) applications referred to the Panel, and the Panel did not meet on any occasion.

As required, the following tables summarise the level of attendance of Panel Members at meetings and the activity and performance of the Panel in decision making.

| Panel Member Attendance | | | | |
|-------------------------------|-----------------------------------|---------|---------|------------------------------|
| Member | Meetings Eligible to Attend | Present | Apology | Absent without Apology |
| Ms Shanti Ditter | 0 | 0 | 0 | 0 |
| Mr John Brak | 0 | 0 | 0 | 0 |
| Mr David Hutchison | 0 | 0 | 0 | 0 |
| Cr Ralph Goehring (DCOC) | 0 | 0 | 0 | 0 |
| Cr Grant Chapman (DCOC Proxy) | | | | |

| Panel Activity | | | | | | |
|--|-------------------------------|----------|---------|----------|------------------------------|----------|
| Constituent Council | App's Referred to Panel | Approved | Refused | Appealed | Withdrawn by Applicant | Deferred |
| The Flinders Ranges Council | 0 | 0 | 0 | 0 | 0 | 0 |
| District Council of Mount Remarkable | 0 | 0 | 0 | 0 | 0 | 0 |
| District Council of Orroroo Carrieton | 0 | 0 | 0 | 0 | 0 | 0 |
| District Council of Peterborough | 0 | 0 | 0 | 0 | 0 | 0 |
| Totals | 0 | 0 | 0 | 0 | 0 | 0 |

Dylan Strong Public Officer



2020/2021 ANNUAL REPORT

The Legatus Group Charter requires that the AGM receive the Legatus Group's Annual Report which may incorporate reports from committees and any representatives reports from other organisations. T

he Legatus Group AGM held on Friday 3 September 2021 adopted the following report.

The Legatus Group Charter clause 6.3 Annual Report

- 6.3.1 The Legatus Group must each year, produce an Annual Report summarising the activities, achievements and financial performance of the Legatus Group for the preceding Financial Year.
- 6.3.2 The Annual Report must incorporate the audited financial statements of the Legatus Group for the relevant Financial Year.
- 6.3.3 The Annual Report must be provided to the Constituent Councils by 30 September each year.

The Legatus Group is a regional subsidiary of:

- Adelaide Plains Council
- Barunga West Council
- Clare & Gilbert Valleys Council
- Copper Coast Council
- District Council of Mount Remarkable
- District Council of Orroroo/Carrieton
- District Council of Peterborough
- Light Regional Council
- Northern Areas Council
- Port Pirie Regional Council
- Regional Council of Goyder
- The Barossa Council
- The Flinders Ranges Council
- Wakefield Regional Council
- Yorke Peninsula Council

The Central Local Government Region was established in 1998 under Section 200 of the Local Government Act 1934 as a controlling authority. It now continues in existence as a regional subsidiary of its member Councils under Part 2 of Schedule 2 of the Local Government Act 1999 by the provisions of Section 25 of the Local Government (Implementation) Act 1999.

In 2016 the Central Local Government Region of South Australia adopted the trading name of Legatus Group to which it is referred. The Legatus Group is established to:

- undertake co-ordinating, advocacy and representational roles on behalf of its Constituent Councils at a regional level
- facilitate and co-ordinate activities of local government at a regional level related to community and economic development with the object of achieving improvement for the benefit of the communities of its Constituent Councils
- develop, encourage, promote, foster and maintain consultation and co-operation and to strengthen the representation and status of local government when dealing with other governments, private enterprise and the community
- develop further co-operation between its Constituent Councils for the benefit of the communities of the region
- develop and manage policies which guide the conduct of programs and projects in the region with the objective of securing the best outcomes for the communities of the region
- undertake projects and activities that benefit the region and its communities
- associate collaborate and work in conjunction with other regional local government bodies for the advancement of matters of common interest.

The Legatus Group is a body corporate and is governed by a Board of Management which has the responsibility to manage all activities of the group and ensure that they act in accordance with its Charter.

<u>Contact Details:</u> Address: 155 Main North Road CLARE SA 5453 PO Box 419 CLARE SA 5453 Telephone: 0407819000 Email: ceo@legatus.sa.gov.au Website: www.legatus.sa.gov.au

<u>Legatus Group Board of Management:</u> The Board consists of all principal members (Mayors) of the Constituent Councils which for 2020/2021 were:

| Council | Delegate |
|---------------------------------------|------------------------|
| Adelaide Plains Council | Mayor Mark Wasley |
| Barunga West Council | Mayor Leonie Kerley |
| Clare & Gilbert Valleys Council | Mayor Wayne Thomas |
| Copper Coast Council | Mayor Roslyn Talbot |
| District Council of Mount Remarkable | Mayor Phillip Heaslip |
| District Council of Orroroo Carrieton | Mayor Kathie Bowman |
| District Council of Peterborough | Mayor Ruth Whittle OAM |
| Light Regi <mark>onal Council</mark> | Mayor Bill O'Brien |

| Northern Areas Council | Mayor Denis Clark - Mayor Ben Browne replaced Mayor Clark from 27 November 2021 Legatus Group meeting. |
|-----------------------------|--|
| Port Pirie Regional Council | Mayor Leon Stephens |
| Regional Council of Goyder | Mayor Peter Mattey OAM |
| The Barossa Council | Mayor Bim Lange OAM |
| The Flinders Ranges Council | Mayor Peter Slattery - Mayor Greg Flint replaced Mayor Slattery from 5 March 2021 Legatus Group Meeting. |
| Wakefield Regional Council | Mayor Rodney Reid |
| Yorke Peninsula Council | Mayor Darren Braund |

Office Bearers for 2020/21

| Chairman | Mayor Peter Mattey OAM |
|---------------------------|------------------------------|
| Deputy Chairs | Mayor Bill O'Brien |
| | Mayor Rodney Reid |
| South Australian Regional | Mayor Peter Mattey |
| Organisation of Councils | Mayor Bill O'Brien |
| Chief Executive Officer | Mr Simon Millcock |
| Auditor | Dean Newberry and Associates |

The following meetings of the Board of Management were held during the 2020/21 year:

- 3 July 2020 Special Meeting online
- 14 August 2020 Special Meeting online
- 4 September 2020 Annual General Meeting Quorn
- 4 September 2020 Ordinary General Meeting Quorn
- 27 November 2020 Ordinary General Meeting online
- 5 March 2021 Ordinary General Meeting Ardrossan
- 11 June 2021 Ordinary General Meeting Mallala

There were five advisory committees in 2020/2021 and all agendas and minutes from the Board meetings and Committees are published on the Legatus Group Website. All advisory committee minutes were provided in the agendas to the Legatus Group Ordinary General meetings. The Constituent Councils are provided with the Board Agendas, Minutes, Annual Reports, Business Plan and Budgets and Quarterly Financial Reports.

| Committee | Members | Meeting Dates |
|--|--|---|
| Audit Committee | Mayor Kathie Bowman (Chair) Mayor Denis Clark replaced by Mayor Rodney Reid at 3 June 2021 meeting Mr Peter Ackland Mr Colin Byles Mr lan McDonald | 21 August 2020 13 November 2020 19 February 2021 3 June 2021 |
| Management Group (Council CEOs) | Mr Colin Byles (Northern Areas) (Chair) Mr James Miller (Adelaide Plains) Mr Martin McCarthy (Barossa) Ms Maree Wauchope (Barunga West) Dr Helen Macdonald (Clare & Gilbert Valleys) Mr Russell Peate (Copper Coast) Mr Eric Brown (Flinders Ranges) Mr David Stevenson (Goyder) Mr Brian Carr (Light) Mr Sam Johnson (Mt Remarkable) Mr Dylan Strong (Orroroo/Carrieton) Mr Peter McGuiness (Peterborough) replaced by Mr Stephen Rufus Mr Peter Ackland (Pirie Regional) Mr Andrew MacDonald (Wakefield) Mr Andrew Cameron (Yorke Peninsula) | 14 August 2020 17 December 2020 12 February 2021 14 May 2021 |
| Road & Transport Infrastructure Advisory Committee: | Dr Helen Macdonald Chair (CEO Clare & Gilbert Valleys Council) Lee Wallis (Goyder) Steve Kaesler (Barossa) Tom Jones (Adelaide Plains) Mike Wilde (Department of Planning, Transport and Infrastructure) Kelly-Anne Saffin (CEO RDA YMN) Dylan Strong (CEO Orroroo Carrieton) Michael McCauley (Yorke Peninsula) Stuart Roberts (Wakefield) Mike Burger (Flinders Ranges) | 7 August 2020 18 November 2020 12 February 2021 14 May 2021 |
| Community Wastewater Management Advisory Committee | Andrew MacDonald Chair (CEO Wakefield) Gary Easthope (Clare and Gilbert Valleys) Adam Broadbent (Light) Matthew McRae (Copper Coast) Riaz Uddin (Goyder) Hayden Battle (Wakefield) | 12 August 2020 10 November 2020 11 February 2021 17 May 2021 |
| Visitor Information Services | Stephen Rufus Chair (CEO Peterborough) from 19 Feb 2021 Paula Jones (Clare Valley Wine Food and Tourism Centre) till 19 Feb 2021 Glen Christie (Port Pirie) Anne Hammond (Yorke Peninsula) Lynn Spurling (Copper Coast) Jo Seabrook (The Barossa) Liz Healy (Light Regional) Shirley Dearlove (Peterborough Council) Jeremy Carn (RDA Far North) | 14 August 2020 6 November 2020 19 February 2021 4 June 2021 |

Chairman's Report

It has been my pleasure to serve as Chairman in 2020/21 and I take this opportunity to report on some highlights of the past year.

We saw the continued disruption and impacts of COVID-19 including the extended need for some meetings to be held on-line. Member councils should be recognised for the support to their communities and I note that the Wakefield Regional Council was awarded the 'Excellence in Local Economic Development' Award for its COVID support program.

The Legatus Group provides a pivotal role to member councils in advocating on both regional and state-wide issues. This has included the continued advocacy on rating equity associated with major energy producers, community wastewater management schemes, regional roads funding and coastal management. I find it extremely frustrating that we have been unable to achieve a satisfactory outcome at this point in time in relation to rating equity.

We provided a leadership role for the South Australian Regional Organisation of Councils (SAROC) via the Waste Management Infrastructure for South Australian Regional Local Government report and the SA Regional Waste Pathways Forum.

Support has been provided to member councils via advocacy through the LGA on the new Planning and Design Code and the Local Government Reform Bill.

The Legatus Group provided support at a state level with the Department of Innovation and Skills re the Creative Industries and to both Mainstreet SA and Parks and Leisure Australia SA/NT to hold their conferences in our region.

At a more regional level the report on reconciliation and work on cultural awareness has been of great support to member councils. The commitment by the Legatus Group on issues such as wellbeing and volunteering have seen several projects and reports progress as we continue to advocate for increased inclusiveness, mental health and aligned services. Our advocacy included support for the extension of the two Family and Business Support Mentors through Dept Primary Industries and Regions within our northern councils.

The Legatus Group acknowledged the Australian Governments rollout of the Drought Communities Funding. This included assisting with securing a South Australia Drought Resilience Adoption and Innovation Hub which was led by the University of Adelaide. The Legatus Group is a Local Government project partner and it is pleasing to see that its head office will be established in the region along with one of the nodes.

Works have commenced on several National and State Highways with long overdue work in our region after years of lobbying. The Road and Transport Infrastructure Advisory Committee have been active this year via updates to our Regional Roads Plan and renewed Deficiency Action Plan. There was a robust assessment of this year's Special Local Roads Program funding applications. The 2021 Legatus Group Road and Transport Forum provided the opportunity for member councils to come together and discuss and be more informed on issues around areas such as heavy vehicle access.

The Legatus Group are seeking to increase the level of productivity, safety and community connectivity through increased funding for local significant roads. This requires fairer funding models to address the regions local roads infrastructure deficiencies and the release this year of our video seeking increased support was part of the broader Local Govt Association approaches to the

Australian Government. The initial work undertaken on the socio-economic impacts Road Deficiency Report will be expanded in the coming year to assist with developing the required data for continued advocacy.

We continue to encourage and foster closer working relationships with the three Regional Development Australia (RDA) organisations and the Northern and Yorke Landscape Board. This year's Yorke Mid North Forum Water for our Future was a success.

The region has been proactive in supporting the challenges of our changing environment though the management of the Sector Agreement for the Climate Change Adaptation Plan. This included the development of the new Northern and Yorke Climate Change Sector Agreement which now includes the Barossa, Light and Adelaide Plains Councils. The concept plans for a Sustainability Hub were completed through our regional partnership approach.

The Legatus Group managed the Northern and Yorke Coastal Management Action Plan stage 1 implementation on behalf of the Northern and Yorke Landscape Board which resulted in several projects being undertaken across the Yorke Peninsula. The continued support for the Northern and Yorke Coastal Management Action Plan included the coordination of workshops and a grant application through the Northern and Yorke Landscape Board. The Legatus Group have been an active supporter of the SA Coastal Council Alliance.

The Legatus Group have supported and are an active partner in the Northern and Yorke Landscape Board Aboriginal Engagement Committee.

We acknowledge the RDA's who have committed their staff to be members of several Legatus Group Advisory Committee and or Project Reference Groups.

The Legatus Group CEO and staff committed large amounts of time to the development of many Conferences and Forums. I also note with positivity of the CEO and the staff's efforts to support other regional councils through their roles and specifically to the CEO who Chaired the Regional LGA Executive Officers Forum. These collaborations included several forums and workshops which have assisted not only the Legatus Group members but also SAROC, and their input is commended.

The collaboration and establishment of MoUs and partnerships with universities has been strengthened during the past year and provided valuable reports through research and partnerships.

This has allowed 11 cost effective research projects in areas such as tourism (mixed reality and accessibility), asset management (pump monitoring), waste (cost model, use of organic waste, supply chain for circular economy), wastewater (design criteria) and reconciliation. These are providing appropriate identification for advocacy and decision making in areas that are of significance to local government, stakeholders and community.

The Audit and Risk Management Group Committee have ensured that the work plan has assisted us in improving our governance and recommendations around variations to our policies.

There has been valuable feedback gained from the Legatus Group Management Group meetings and information sharing opportunities by and for the CEO group.

The Community Wastewater Management Advisory Committee assisted in gaining a further extension of the Joint CWMS program until June 2022, staging of a successful SA conference and assisting with a reform paper now being developed by the LGA CWMS Committee. Their continued work on issues around training associated with compliance is gaining traction.

The Legatus Group Visitor Information Services Advisory Committee have provided a great support especially around the reopening of tourism in our region. Their workshop on story telling was well attended and they have provided direct input to two projects being progressed through the Yorke Peninsula Councils with regards accessible tourism and the Remarkable South Flinders Ranges Councils Tourism Alliance.

It was noticeable that there was a reduced attendance by the six State Government Members of Parliament, and our Federal Member although the Hon Geoff Brock is an exception and is a regular attendee. I note that we have continued to provide the opportunity for dialogue to all MPs.

In closing I would like to thank everyone who has taken a proactive role in progressing the strategic initiatives of the region. I thank Mayors Bill O'Brien (and in his role on SAROC) and Rodney Reid for your roles as Deputy Chairs.

Feedback tells me that the reports prepared by the Legatus Group CEO and progressed to SAROC and other stakeholders and partners in all tiers of government are well received. The organisations positive approach to strong partnerships and a collaborative approach, with our other regional local government associations, stakeholders and tiers of government continues. These activities are coordinated and managed by our CEO Mr Simon Millcock. I wish to thank him for his committed, dedicated and consistent approach in the development and delivery of the of the goals and directions of the board.

I would like to acknowledge all the Board members and those who have committed time to the Advisory Committees. Your valuable service to the communities and the region continues to provide much needed leadership into the future.

Mayor Peter Mattey OAM

Chairman Legatus Group

CEO Report

Firstly, I would like to acknowledge the support provided to me by the Chair and Deputy Chairs, Board, CEOs, Committees, Regional Partners and the Legatus Group staff in making the past year extremely productive and enjoyable.

This year provided consolidation for the positioning of the Legatus Group and the opportunity to expand and support state-wide, regional and subregional programs and research. This was made possible by reducing the reserves of which \$493,077 from the LGA Regional Capacity Building Allocations was required to be acquitted by 30 June 2021.

We were successful with grant applications and contracts to provide services which have been acquitted or reported on accordingly. There was \$333,151 generated from this income stream plus reimbursements and other income of \$105,679. As such 70% of the Legatus Group's income came from outside its membership fees.

This has helped to place the Legatus Group in a solid financial position which is reflected in the 2021 – 2022 business plan and budget whilst consideration is needed to not raise expectations of increased capacity and or project delivery into the future due to the reliance on grants.

Of special mention during the past year is the partnerships developed with several universities through formal MoU's, collaborative agreements and the use of the APR.Intern program. This not only made the research reports extremely cost effective but provided greater links between universities and local government.

This year saw my attendance and deliver of agendas, minutes and reports to nearly 40 Legatus Group Board / Committee, Yorke Mid North Alliance and SAROC meetings whilst managing the delivery of several regional forums, workshops and webinars. There was considerable time spent with the development and management of reference groups for nearly all projects.

Due to the employment of 3 extra Project Officers, there was increased HR requirements whilst their employment allowed an increase in strategic development which included my time with the review of the Legatus Group Strategic Plan.

Other administration responsibilities included for part of the year as Chair of the Regional LGA Executive Officers, Secretariat to the Murray Darling Association Region 8 and a member of LGA Functional Support Groups associated with COVID-19 reference groups.

Plus, I am a member of the Yorke Mid North Alliance and the Northern and Yorke Landscape Board Aboriginal Engagement Committee. My time was also provided to the Local Government Information Technology SA Awards, Volunteering Strategy for SA and the SA Creative Industries Think Tank.

There was an increased level of conference, forums, workshops and webinars which included (1) Sustainable Regions through Parks, Recreation, Sport and the Environment (2) Legatus Group CWMS Risk Assessment Workshops (3) Heavy Vehicle Access (4) Coastal Management Strategic Planning (5) SA/NT Parks and Leisure Regional Conference (6) SA CWMS Conference (7) YMN Alliance Forum (8) Legatus Group Visitor Information Services Forum (9) SA Regional Creative Industries Conference (10) Regional Women's Networking Event (11) Legatus Group Roads Forum (12) Cultural Awareness Training and (13) SAROC Regional Waste Pathways Forum. These provided valuable opportunities for increased knowledge for both Elected Members and Operational Staff for member councils.

There was the commencement of projects associated with water and waste via:

- Sub-regional projects for Smart Irrigation and Storm Water Harvesting which focus on urban areas. This has shown strong interest in the role Local Government can have with regional partners and the inaugural SA Drought Innovation and Adoption Hub of which the Legatus Group is a member.
- The Legatus Group were commissioned by the SA Regional Organisation of Councils (SAROC) and secured funding from Green Industries SA to progress regional waste management for Local Government.

The Community Wastewater Management Schemes work continued to provide valuable support across regional SA. This including a series of workshops and a discussion paper which assisted the LGA CWMS Committee in looking to develop a reform paper. The LGA have again advised of the value of this work by supporting an extension of funding until June 2022.

A focus on Community Development via the Brighter Futures and Volunteering had mixed results with the Brighter Futures program which was intended for roll-out in the Flinders Ranges Council and District Council of Orroroo Carrieton unable to proceed due to COVID-19 and Council staffing constraints resulting from the rollout of Drought Communities Fund projects. Discussions have been

held to revamp this project. The Youth Volunteering project resulted in a series of videos produced that feature reasons why youth are volunteering and some training was provided to young people around wellbeing.

The Wellbeing Gap Analysis report associated with the 7 Northern Councils was just about completed and will provide a valuable document for the future lobbying efforts. Support was provided for the extension of the 2 Family and Business Support Mentors mentioned in the report.

The formation this year of the Remarkable South Flinders Ranges Councils Tourism Alliance and the Yorke Peninsula Tourism Accessibility Working Group and the management of the Northern and Yorke Coastal Management Action Plan are three examples of where the Legatus Group can provide a management role.

The following is a list of 2020/2021 Legatus Group reports which are being used to further progress actions and they can now be found on the Legatus Group Website:

- 1. Creative Industries in the Legatus Group Region. The research project was completed and a series of projects are now being progressed.
- 2. Tourism and the use of Mixed Reality. This report was a collaboration between the Legatus Group and Flinders University and looks at the options for Augmented and Virtual Reality Storytelling for the region.
- 3. Inclusive and Accessible Tourism Experiences Yorke Peninsula. This report provides a critical analysis of the literature and identifies Opportunities and Gaps in the Yorke Peninsula as a destination of choice for people with a disability.
- 4. Reconciliation Action Planning Northern and Yorke Region. Following input from the reference group and a cultural review the report by the Adelaide University was completed in October 2020.
- 5. Waste Management Infrastructure for South Australian Regional Local Government & Regional SA Waste and Resource Recovery Background Report by Rawtec. These 2 reports will assist with future actions regarding Waste Management for Regional Local Governments in SA and for the development of the Legatus Group Waste Management Action Plan.
- 6. Making and Using Organic Compost report. This builds on a previous study of biosolids and septage waste within Legatus Group councils which found that there was insufficient volume of this material to establish a composting plant.
- 7. Evaluation of expansion options for existing CWMS in SA. This report was instigated due to many CWMS having reached or are approaching their treatment capacity due to population growth, climate change impact and growing demand for recycled water.
- 8. Socio-Economic Impacts of Road Deficiency Report. This report assesses (qualitatively and quantitatively, where possible) the economic, social and environmental impacts/ costs from not being able to upgrade major roads to a fit for purpose standard due to insufficient funding. This can be used to support advocacy efforts of the Legatus Group and its member Councils for securing required funding.
- 9. PROJECT 155 Mid North Sustainability Hub Concept Plan. This involved the development of a concept plan and was the next stage of progress towards a Regional Sustainability Hub.

10. Future Drought Fund report. This looked at the opportunities for the Northern and Yorke Region.

There was also a series of webinars undertaken which have been recorded and produced and they can be found on the Legatus Group website.

Greater use of social media was undertaken with the use of a Legatus Group Facebook and LinkedIn pages. These included the release of videos re Youth Volunteering, Roads Equity and Youth into Music and a SA Regional Creative Industries Showreel.

Observation: This year has seen an increase in sub-regional support via an increasing number of collaborations occurring between councils that have been supported by the Legatus Group. Support to councils has been a focus and it was pleasing to see the value of having some extra resources (people and cash) being utilised during this year. The continued collaborations with the Northern and Yorke Landscape Board and RDA Yorke Mid North add value to all 3 organisations and this year has seen increased involvement with RDA Barossa Light Gawler Adelaide Plains.

During the year there was a review of the Legatus Group Strategic Plan and an external review of my performance. There were several synergies between both including the need to have a greater strategic focus with clearer and more relevant goals and objectives. Support was identified for bringing forward potential projects and responsiveness to member Council proposals with the promotion of subregional and focus groups as good examples of joint shared initiatives.

I would like to sincerely thank the support I received from Paul Chapman, Bridget Johns, Moira Coffey, Sarah Cheesmur and Sean Cheriton. Working as a team in isolation across a myriad of topics had its challenges but the resulting work from all was of a professional standard that reflected well for the Legatus Group.

Simon Millcock

CEO Legatus Group

The Legatus Group Audit and Risk Committee summary of activities undertaken, and recommendations made during 2020-2021. The committee met on 4 occasions with the following attendance.

| Date | No of Members Attending |
|------------------|-------------------------|
| 21 August 2020 | 5 |
| 13 November 2020 | 5 |
| 19 February 2021 | 4 |
| 3 June 2021 | 4 |

| Committee Member | No of Meetings Attended |
|---------------------------------|-------------------------|
| Chairman Mayor Kathie Bowman | 4 |

| Mayor Denis Clark till 19 February 2021 | 3 |
|--|---|
| Mayor Rodney Reid from 3 June 2021 | 1 |
| Peter Ackland | 3 |
| Colin Byles | 3 |
| Ian McDonald | 4 |

The following table sets out the principal issues addressed by the Committee for 2020-2021 year.

| Principal Issues Examined | Recommendations to Board |
|--|---|
| Financial Report | No issues, unqualified audit, adopted for the 19/20 financial year. |
| Review of budget against actuals | Noted no issues and supported the allocation of the expenditure identified of carry over reserves and accumulated surplus for business plan and budgets. |
| Review of work plan, internal controls | Work planned maintained and adoption of recommendations by Auditor for increased internal controls – recommended for the Legatus Group consider adopting: a. Budget Framework Policy b. Code of Conduct for Employees Draft policies developed. Recommended an external review of CEOs performance which was undertaken. Recommended that Legatus Group Audit and Risk Management Committee be provided access via the read only format to the financial transaction reports of the Legatus Group. Approved by the board. Assisted with and provided recommendations re the provision of Financial Management Services. |
| Charter | Recommended the Legatus Group adopt the variation to item 5.1 of the Legatus Group Charter as set out in item 3.2 of the Legatus Group Audit and Risk Management Committee meeting held on 22 May 2020 and they authorise the Legatus Group CEO to comply with the Local Government Act requirements to secure the variation to the charter. Completed. |

| Business, Budget and Strategic Plan | Noted the development of the 2020-2021 business plan and budget. |
|-------------------------------------|--|
| | Recommended the review of the Legatus Group Strategic Plan and provided input to the review. |
| Membership | Recommendations to Board re membership of Audit Committee |
| Equity / reserves | Recommendations to Board on levels to be held |

Mayor Kathy Bowman

Chairman Legatus Group Audit and Risk Management Committee











































