



District Council of
Mount Remarkable



**Annual Business Plan & Budget
Financial Year Ending
30 June 2022**

Endorsed by Council at its Special Meeting on 6 July 2021

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TABLE OF CONTENTS

1.	Introduction	4
2.	Message from the Mayor	5
3.	Message from the Chief Executive Officer	5
4.	Key Strategic Objectives	6
5.	Financial Sustainability / Financial Performance Measures	10
6.	Significant Influences and Priorities	11
7.	Continuing Services	12
8.	Capital Expenditure	13
9.	Non-Financial Performance Measures 2020/21 & 2021/22	16
10.	Funding the Business Plan	18
11.	Uniform Presentation of Council Finances	19
12.	Rating Arrangements 2021/2022	20
	 Appendix A - Statutory Statements	 26

1. Introduction

Pursuant to the provisions of Section 123 of the *Local Government Act 1999* (“the Act”) each Local Government Authority is required to develop an Annual Business Plan and a Budget for each financial year.

This Annual Business Plan sets out Council’s program for the 2021/2022 financial year and aims to deliver the goals and objectives of Council’s Community Plan 2021-2031.

The Annual Business Plan is supported by an annual operating budget for service delivery and asset maintenance, and a capital works budget for the replacement, acquisition or enhancement of assets. The Annual Business Plan and Annual Budget are aimed at satisfying current service requirements and expanding service delivery where possible and affordable, whilst recognising the need to put Council in the best financial position to provide services to the members of our community, both today and into the future.

The Annual Business Plan focuses on ensuring the long-term financial sustainability of the Council to ensure that Council will be able to provide services for current and future generations.



2. Message from the Mayor

This budget and annual business plan is one that provides a defining turning point for Council, and our community.

With a strong focus as an organisation on efficiency, service provision, risk and how better to serve the community, this budget and business plan is the start to paving the way for a more sustainable future.

Having now completed our new Community Plan 2021-2031, we can all focus together on achieving a great transformation for our district. With increased investment like never before through State and Federal Governments, we have an opportunity to diversify our local economy, but, ensuring we still maintain a focus on our agricultural sector.

I am proud of what the Council administration together with the support of the community has been able to achieve and build in to this annual business plan, and have no doubt that continuing the way we are, we will be a growth region at the same time as ensuring best in class for local government practises. 2021-2022 is looking to be yet another remarkable year!

Phillip Heaslip
Mayor



3. Message from the Chief Executive Officer

Remarkable is what we are. Remarkable is what we will be. With a new community plan, a new long term financial plan, and soon a fitting and detailed asset management plan, we have together been able to build the key pillars of a solid foundation for success.

Whilst initially Council was previously looking at repeat annual financial deficits, through an increased focus on governance and best practise, our remarkable team have been able to redefine the way in which we serve the community, changing a deficit situation to long term annual surpluses. This means greater financial sustainability, and greater outcomes for the community.

The coming 12 months we see us all continue on a remarkable journey. A journey in which will see continued external investment, new projects, continuation of annual infrastructure maintenance, investing more in our people, and a deliberate 'can do' approach to community.

Sam Johnson
Chief Executive Officer



4. Key Strategic Objectives

Council's strategic and other long term plans outline the longer-term objectives and priorities for the Community. These Plans, together with the Annual Business Plan and Budget, determine the infrastructure needs and services Council will provide, including the costs required to deliver those services.

Council's objectives for the District are detailed within the Community Plan, in the form of our vision, our mission and our values. These are as follows:

Our Vision

This is a remarkable community to be a part of; a remarkable place to live, and a remarkable place to work or be in business. We're a 'can do' Council and what we do, we strive to do remarkably well.

Our Mission

- To *enhance* a sense of community.
- To *develop* vibrant, sustainable townships that our people feel proud of and connected to and that visitors want to explore.
- To *provide* quality services across all of our community.
- To *advocate* for the protection of our environment and heritage.
- To *facilitate* opportunities for the economic, social and cultural benefit of our community.
- To *perform* regulatory functions with diligence, care and consideration.
- To *demonstrate* sound leadership and work with our community to meet their expectations whilst operating in a financially responsible manner.

Our Values

Be Remarkable

Unique doesn't cut it. Remarkable is in our name, in our hearts and in our destiny.

Take Others on the Journey

It takes a collective effort; we know we can't do it alone. We work with our stakeholders to build prosperity.

Engage, Listen, Act

Within the boundaries of good public governance we 'have a go'.

Innovate

Forward-thinking, we balance aspiration with responsibility in our considerations, priorities and decision making.

Adapt

Change is behind us, upon us and ahead of us. We are receptive and adaptable.

Be Open and Transparent

Through good governance and transparency, we hold the trust of our community.

Take Pride and Be Proud

We take pride in what we do. We are proud of our past and optimistic about our future.

Goal 1

A Remarkable Community To Be A Part Of

Related Strategies

- 1.1 – Foster a sense of pride, community participation and civic contribution
- 1.2 – Promote inclusiveness
- 1.3 – Provide, maintain and enhance community facilities
- 1.4 – Support environmental awareness
- 1.5 – Foster civic leadership



Goal 2

A Remarkable Place To Live

Related Strategies

- 2.1 – Advocate for essential services
- 2.2 – Develop and promote a district community identity
- 2.3 – Maintain and enhance town presentation and amenity
- 2.4 – Support public safety and health outcomes
- 2.5 – Provide planning and development services



Goal 3

A Remarkable Place To Work Or Be In Business

Related Strategies

- 3.1 – Partner with key stakeholders on economic development and employment opportunities
- 3.2 – Foster economic development
- 3.3 – Support local business and industry



Goal 4

A Remarkable Place To Visit

Related Strategies

- 4.1 – Partner with tourism stakeholders
- 4.2 – Develop our district tourism proposition
- 4.3 – Develop our tourism infrastructure
- 4.4 – Support heritage and history
- 4.5 – Support protection of the natural environment while retaining access



Goal 5

What We Do, We Strive To Do Remarkably Well

Related Strategies

- 5.1 – Maintain and develop roads, storm water, footpaths and associated infrastructure**
- 5.2 – Conduct sound asset management**
- 5.3 – Provide quality services**
- 5.4 – Improve the efficiency and effectiveness of Council services**



Goal 6

A 'Can Do' Council

Related Strategies

- 6.1 – Demonstrate community leadership**
- 6.2 – Seek community feedback**
- 6.3 – Enact strong governance**
- 6.4 – Provide financial sustainability**
- 6.5 – Develop organisational capability**



5. Financial Sustainability/Financial Performance Measures

Council is committed to ensuring its long-term financial sustainability. Council's financial sustainability is dependent on ensuring that, on average over time, its expenses are at least matched by its revenue. In addition, capital expenditure on existing infrastructure and other assets should be optimised (in accordance with the Infrastructure and Asset Management Plans so as to minimise the whole-of-life-cycle costs of assets).

Regulation 7 (Budgets) of the *Local Government (Financial Management) Regulations 2011* directs at 7(d) that pursuant to section 123(10)(b) of the Act, each budget of a Council under the Act must include estimates with respect to the Council's operating surplus ratio, net financial liabilities ratio and asset sustainability ratio presented in a manner consistent with the note in the Model Financial Statements entitled Financial Indicators.

5.1 Operating Surplus Ratio

The Operating Surplus Ratio expresses the operating surplus (deficit) as a percentage of total operating income. Council for the year ending 30 June 2022 will have a deficit of -0.3%.

5.2 Net Financial Liabilities & Net Financial Liabilities Ratio

Net Financial Liabilities is a comprehensive measure of the indebtedness of the Council as it includes items such as employee long-service leave entitlements and other amounts payable as well as taking account of the level of Council's available cash and investments. Specifically, Net Financial Liabilities equals total liabilities less financial assets, where financial assets for this purpose are current cash and cash equivalents, current trade and other receivables, current other financial assets and non-current financial assets, but excludes equity held in Council businesses.

The Net Liabilities Ratio is calculated by expressing the net liabilities at the end of the year as a percentage of operating revenue for the year. The following table sets out revised estimates as at 30 June 2022:

	\$,000
Total Liabilities	\$1,828
Less Total Financial Assets	\$3,420
Net Financial Liabilities	-\$1,592
Total Operating Income	\$9.076
Net Financial Liabilities Ratio	-18%

The local government sector wide results for this financial indicator usually fall between 0% and 100%. The negative result (-18%) indicates that Council is in a net financial assets position. Net Financial Liabilities of (\$1,592K) indicates that Council has sufficient capacity to continue its operational and capital expenditure programs and allows for contingencies.

5.3 Asset Sustainability Ratio

The Asset Sustainability Ratio indicates whether the Council is renewing or replacing existing non-financial assets at the same rate as its overall stock of assets is wearing out. The ratio is calculated by measuring capital expenditure on renewal and replacement of assets relative to its Infrastructure and Asset Management Plans (IAMP). Council is aiming to attain a result of 174% for the year ending 30 June 2022.

5.4 Overall Assessment of Councils Financial Sustainability (based on ratios above)

The above ratios indicate that the proposed Annual Business Plan and the associated Budget that underpins it, is financially sustainable over the following 12 months and into the future.

6. Significant Influences and Priorities

A number of significant factors have influenced the preparation of the Council's 2021/2022 Annual Business Plan. These include:

- Consumer Price Index increases on existing goods and services;
- Enterprise Bargaining Agreement which provides for wage increases above CPI;
- Long Term Financial Plan aimed at ensuring Council's sustainability;
- Asset Management Plans for all Council assets, aimed to maintain and improve infrastructure assets to acceptable standards, including roads, footpaths, storm water drainage and community wastewater management systems;
- commitments to continuing projects and partnership initiatives over more than one year, including Flinders Mobile Library, Northern Passenger Transport Network, Regional Development Association and Star Club;
- continual cost increases within the waste management stream;
- increased demand of service delivery needs of the community, including the increase in operating heavy vehicles for transport;
- provision of sufficiently qualified experienced and trained staff to meet service delivery demands;
- increase in Council's administrative pressures including but not limited to risk management, Work Health and Safety, increased Legislative compliance requirements, government reporting and Essential Services Commission of SA (ESCOSA) reporting requirements;
- ongoing local effects from extended period of drought and the COVID-19 pandemic;
- State Government currently undertaking the Statutes Amendment (Local Government Review) Bill 2020, which will have a significant impact on the Local Government sector;
- State Government cost shifting to local government in many areas.



7. Continuing Services

All councils have basic responsibilities under the Act and other relevant legislation. These include:

- numerous regulatory activities;
- supporting the elected Council;
- setting rates, preparing an annual business plan and budget, and determining longer-term strategic management plans for the area;
- management of basic infrastructure including roads, footpaths, public open spaces;
- street lighting and storm-water drainage;
- street cleaning, rubbish collection, recycling and waste management.

Council also provides, performs or contributes to a range of additional services and programs in response to community needs, including (but not restricted to):

Mobile Library Service	Asset Management
Cemeteries	Animal and Plant Control
Booleroo Centre Airstrip	Walking and Riding Trails
Melrose Licensed Post Office	Parking
Community Wastewater Management Schemes x 4	Playgrounds
Community Bus	Property Searches
Community Development	Public Toilets
Community Grants	Medical Facility
Community Engagement and Information	Recreation and Sporting Facilities
Community Passenger Transport	Road Construction and Maintenance
Community Halls and public venues	Leases
Abandoned Vehicles	Star Club Program
Council Newsletters	Rural Road Signs
Customer Service	Urban Street Signs
Caravan Parks	Street Trees and Gardens
Dog and Cat Management	Swimming Pool (Public)
Economic Development	Tourist and historical sites
Fire Prevention	Traffic Control
Food Act Administration	Waste Management
Health Act Administration	Transfer Stations
Safe Drinking Water Act Administration	Jetty Management
Safe Food Handling Training	Waste Collection
DrumMuster	Recycling Collection
Desludging Programs	Council Website
Environmental Health	Council Facebook Page
Local Nuisance and Litter Control Act	Kerbing Watertable Footpaths & Floodways
Building Approvals	Tourism Information and Promotion
Planning Approvals	Weeroona Island Water Supply
Boat Launching Facility	Regional Development
Tidy Towns	Coastal Protection
Immunisation	Citizenship Ceremonies

8. Capital Expenditure

NEW

Infrastructure

\$1.268M

includes \$1.038M for Booleroo Centre to Wirrabara Rail Trail

RENEWAL

**ICT Upgrades
\$50,000**

**Plant &
Equipment
\$675,000**

**Infrastructure
\$300,000**

**Road Resheeting, Footpaths, Reseals &
Floodways
\$1.670M**

The information highlighted above shows Council's total capital expenditure for the 2021/2022 financial year is \$3.963M, being made up of \$1.268M new and \$2.695M renewal.



NEW

Infrastructure - \$1.268M

- **Booleroo Centre to Wirrabara Rail Trail - \$1.038M**
\$708,440 received from Federal and State Governments
- **Disability Access - \$50,000**
Install Pram Ramps, etc.
- **Willowie Transfer Station - \$180,000**
Construction of new facility

RENEWAL

Infrastructure - \$300,000

- **Playgrounds - \$300,000**
Port Germein proposed replacement included

Plant & Equipment - \$675,000

- **Administration Vehicles - \$275,000**
Northern Passenger Transport Network vehicles included
- **Plant - \$400,000**

Roads, Resheeting, Footpaths, Reseals & Floodways - \$1.67M

- **Road Resheeting - \$1M**
Refer page 15 for proposed Road Resheeting program
- **Footpaths - \$300,000**
Booleroo Centre proposed upgrades included
- **Reseals - \$300,000**
- **Floodways - \$70,000**

Proposed Road Resheeting Program – 2021/2022

DC Mount Remarkable Rural Roads

Re-Sheet Program
2021/2022 Year

Wilmington

21/22 Capital Re-Sheet Roads (Budget \$1,000,000)

Identified Road Name 2nd Inspection 21/22	Proposed Re-Sheet 2021/2022	Section
Amyton Road	3.9	End Bit - Foster Rd
Booloroo Road	4.1	McCallum Rd - End Section
Willochra Road	2.1	Whim Rd - End Section
Dickson Road	4.1	Willochra Rd - Reichstein Rd
Mahood Road	2.5	Yandiah Rd - Borgas Rd
Wirrabara - Appila Road	1.5	Greyhound Track - End Section
Forrest Road	6.0	Marner Rd - DEW Building
Middle Track	5.5	Noel Smith Rd - Pole Rd & Firsts 1.1Km
Reservoir Road	6.5	Bridle Track - Baroota Rd
Total	36.2Km	

ROAD TABLES

Route	Start	End	Distance
1	Wilmington	Wilmington	0.0
2	Wilmington	Wilmington	0.0
3	Wilmington	Wilmington	0.0
4	Wilmington	Wilmington	0.0
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Legend
Mount Remarkable Roads
Rural Urban
State Roads
Mount Remarkable Grid
Mount Remarkable Urban Addressing Areas
Mount Remarkable LGA

November 2020

This plan reflects the Rural & State road names & road extents approved by The District Council of Mount Remarkable (Section 219 Local Government Act)

Council Delegate

Note:- Rural roads within urban/town addressing areas (as shown on the Plan) will retain their historical names used for urban addressing. Refer to local Council for details. Roads without rural addresses may not be shown on this map.

9. Non-Financial Performance Measures

9.1 Targets and Outcomes - 2020/2021 Measures

The following table shows the 2020/2021 non-financial performance measure targets and outcomes for the financial year ending 30 June 2021:

TARGET MEASURE	OUTCOME
Review Council's Strategic Management Plan	Completed, with the Community Plan 2021-2031 now in place
Continue the ongoing review of Council policies and procedures	Completed
Continue the Rebranding of the Council and the promotion of <i>"Remarkable Experience"</i>	Completed
Continue Council's Monthly Newsletter, Facebook posts and Website updates for public communication	Continued
Resheet 7.15 kms of category 1 unsealed roads	Half to be completed in 2020/2021 FY, remainder in 2021/2022 FY
Resheet 24.30 kms of category 2 unsealed roads	Reduced to 22.30 kms in budget review
Resheet 9.8 kms of category 3 unsealed roads	Reduced to 300 m in budget review in line with current Asset Management Plan
Patching of various roads	Continued
Continue to investigate suitable Rubble Pits throughout the District for resheeting of roads	Continued
Continue the Community Assistance Grants	Continued
Continue Membership with the Regional Development Board	Continued
Provide and subsidise Rural Doctors consulting rooms in Wilmington and Wirrabara	Continued
Provide Annual School Awards	Continued
Continue membership to the Flinders Mobile Library	Continued
Work with agencies for the continuance of the Northern Passenger Transport Network	Continued
Facilitate Annual Australia Day Awards	Continued
Continue to be an active member in the Legatus Group	Continued
Continue to encourage growth or new businesses within the region	Continued
Develop a stronger influence and support for Community Events including community based programs	Continued
Continue works to develop the Bluff Lookout	In progress, work anticipated to be completed in the 2020/2021 financial year
Continue working with Department for Environment & Water and other parties to progress 'Around the Mount' bike trail concept	Continued
Continue to work on access and development of cycling trails in the Wirrabara Forest	Continued
Continue installation of Heavy Vehicle Regulatory Signage	Continued
Develop a Staff Training & Development Policy	In progress, in line with Culture workshops

9.2 Proposed 2021/2022 Measures

The following proposed non-financial performance measures for the 2021/2022 financial year are linked to our *Community Plan 2021 – 2031*, namely:

**Develop and
Implement
an Asset
Management
Plan**

**Invest in our
People**

**Service
Delivery
Review**

**Information & Communication
Technology Upgrades**

**Develop and
Implement a
Reconciliation Action
Plan**

**Implement the
Disability Action &
Inclusion Plan**

**Engage and work with our
Audit & Risk Committee**

**Enhance
Corporate
Governance**

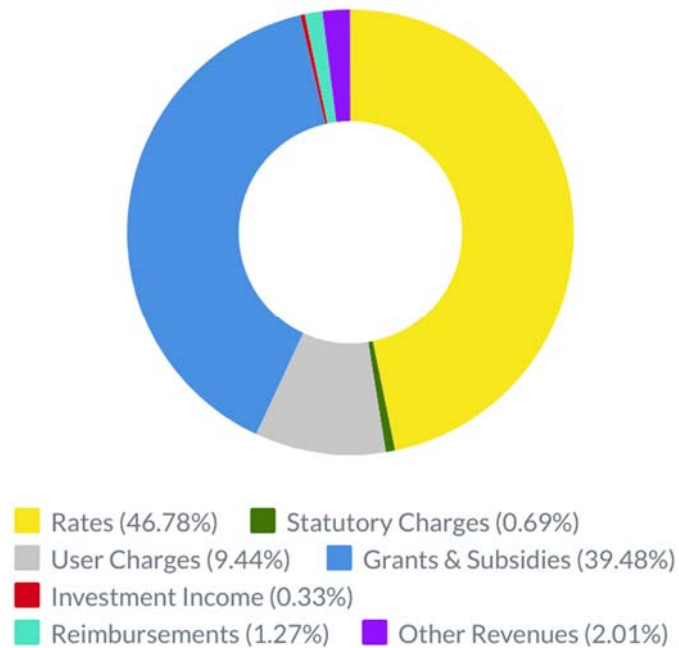
Waste Management Strategy

**Construction of Booleroo Centre
to Wirrabara Rail Trail**

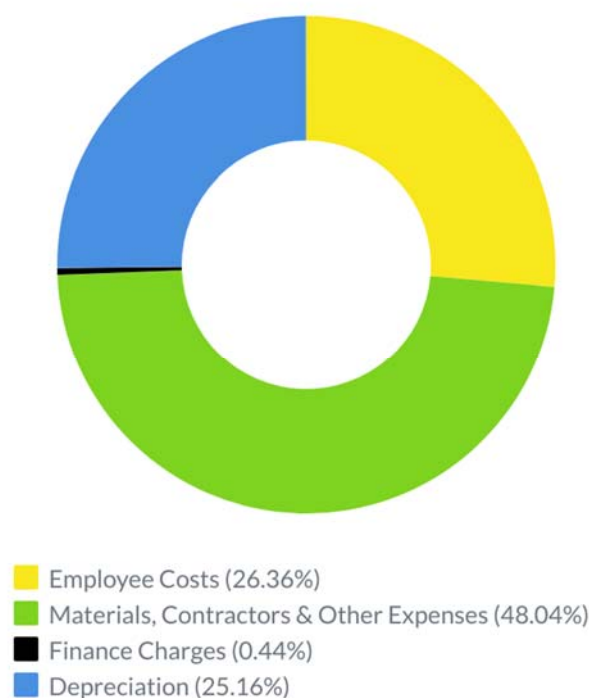
10. Funding the Business Plan

An operating deficit of \$27K is being targeted in 2021/2022. The operating surplus measures the difference between operating revenue and expenses for the period. The Council's long-term financial sustainability is dependent on ensuring that, on average over time, its expenses are less than its revenue.

Council's revenue in 2021/2022 includes \$4.246M proposed to be raised from general rates and service charges. This is based on an increase of 4.5% plus the addition of green waste collection to its waste management service. Other sources of proposed revenue include User Charges, Grants & Subsidies and Other Revenues.



Council's expenditure in 2021/2022 includes \$2.4M proposed for employee costs and \$4.373M for Materials and Contractors. Other sources of proposed expenditure for the Council are depreciation and finance charges.



11. Uniform Presentation of Council Finances

The Uniform Presentation of Council Finances together with the results of the Key Financial Indicators provides a summarised report that focuses on Council's finances at a strategic level.

The Summary of Uniform Presentation of Finances report highlights the operating surplus (deficit) measure which is considered the most critical indicator of a Council's financial performance. The result of this report is the movement in Net Financial Liabilities (Net Lending / Borrowing) for the year based on Council's planned capital and operating budgets for that year. Achieving a zero result on the net lending / (borrowing) measure in any one year essentially means that the Council has met all of its expenditure (both operating and capital) from the current year's income (with income including amounts received specifically for new / upgraded assets).

	Budget Review #3 YE 30 June 2021	Proposed Budget YE 30 June 2022
	\$,000	\$,000
Section 1:		
Operating Revenue	8,609	9,076
less Operating Expense	(9,147)	(9,103)
Operating Surplus / (Deficit) before Capital Amounts	(538)	(27)
Section 2:		
less Net Outlays on Existing Assets		
Capital Expenditure on renewal and replacement of Existing Assets	3,017	2,695
less Depreciation, Amortisation & Impairment	(2,340)	(2,290)
less Proceeds from Sale of Replaced Assets	(105)	(260)
	572	145
Section 3:		
less Net Outlays on New & Upgraded Assets		
Capital Expenditure on New & Upgraded Assets	1,122	1,268
less Amounts specifically for new or upgraded Assets	(1,223)	(329)
	(106)	0
less Proceeds from Sale of Surplus Assets	(207)	939
Section 4:		
Net Lending/ (Borrowing) for Financial year	(903)	(1,111)

A full explanation of the 2021/2022 financial year components to the above Uniform Presentation of Finances is contained in Appendix A.

12. Rating Arrangements 2021/2022

12.1 Business Impact

The Council has considered the impact of rates on all businesses in the Council area, including Primary Production. In considering the impact, Council assessed the following matters:

- those elements of the Council's Community Plan 2021 – 2031 relating to business development;
- the equity of the distribution of the rate burden by rating using one rate in the dollar against capital value;
- Council's position on facilitating local economic development through its financial support to the Regional Development Australia Board, who employ an Economic Development Officer;
- assisting tourism product development;
- a continuing proactive effort in promoting the Single Farm Enterprise benefit which has reduced the rate burden on primary production enterprises;
- Increased Regulatory Requirements and Legislative compliance.

12.2 Method Used to Value Land

Council may adopt one of three valuation methodologies to value the properties in its area;

- Capital Value - the value of the land and all of the improvements on the land.
- Site Value - the value of the land and any improvements which permanently affect the amenity of use of the land, such as drainage works, but excluding the value of buildings and other improvements.
- Annual Value - a valuation of the rental potential of the property.

Council conducted a review of its basis of rating to ensure that the rating methodology it applies generates equitable outcomes for all classes of ratepayers. The review focussed on what share of total rate revenue will be collected from different types of properties (for example commercial, industrial, primary production and residential) and of different relative values (high or low).

Council proposes to adopt:

- Capital value based rating;
- Using land use Council-wide as the basis of general rating;
- Maintaining a fixed charge when implementing changes to the basis of rating; and
- Using a common rate for all properties Council-wide.



12.3 Adoption of Valuations

Council is proposing to adopt the valuations made by the Valuer-General. If landowners are dissatisfied with the valuation made by the Valuer-General then they may object to the Valuer-General in writing, within 60 days of receiving notice of the valuation on their rate notice, explaining the basis for the objection, provided they have not:

- (a) previously received a notice of this valuation under the Local Government Act, in which case the objection period is 60 days from the receipt of the first notice; or
- (b) previously had an objection to the valuation considered by the Valuer-General.

The contact details for the State Valuation Office are:

State Valuation Office

GPO Box 1354

ADELAIDE SA 5001

Email: lsg.objections@sa.gov.au or Telephone: 1300 653 345

The Council has no role in this process. It is important to note that the lodgement of an objection does not change the due date for payment of rates.

12.4 General Rates

All land within a Council area, except for land within a specific exemption (eg. Crown land, Council occupied land and other land prescribed in Section 147 of the Act), is rateable. The Act provides for a Council to raise revenue for the broad purposes of the Council through a general rate which applies to all rateable properties. Council continues to assess the impact of its rates structure and policies on the community based on modelling that has been undertaken as part of the rating process. For the 2021/2022 financial year, Council is raising general rate and service charge revenue of \$4.246M.

12.4.1 Fixed Charge

The Council is proposing to continue to impose a fixed charge system, rather than a minimum rate. This financial year the fixed charge will be \$340.00. This fixed charge is levied uniformly on all non-contiguous assessments, unless the principal ratepayer has applied for and been granted the benefit of a Single Farm Enterprise. In this instance, only one fixed charge is applied to that Farm Enterprise. The fixed charge is levied against the whole of an allotment (including land under a separate lease or licence) and only one fixed charge is levied against two or more pieces of adjoining land (whether intercepted by a road or not) if they are owned by the same owner and occupied by the same occupier.

The reasons for imposing a fixed charge are:

- the Council considers it appropriate that all rateable properties make a reasonable base contribution to the cost of administering the Council's activities;
- the Council considers it appropriate that all rateable properties make a contribution to the cost of creating and maintaining the physical infrastructure that supports each property;
- the fixed charge system generally has a lesser proportionate impact on lower income earners than a minimum rate system;
- the fixed charge system is more readily understandable than a minimum rate system.

12.4.2 General Rates

The general rates pursuant to Section 156(1)(a) of the Local Government Act 1999 is proposed to be declared by Council as 0.2636 cents in the dollar for the 2021/2022 financial year.

12.5 Separate Rates

Landscape South Australia Levy (State Government Charge)

Councils are required, by the State Government, to collect an amount specified as the Landscape South Australia Levy on all rateable land. Collection occurs on behalf of the State Government via the Northern & Yorke Landscape Board, which uses the funds to manage natural resources.

The Northern & Yorke Landscape Board has declared a total contribution to be raised by Council from this area of \$133,588, being an increase of \$1,323. The Board has advised that the Board will continue to use, the value of rateable land (capital value) as the basis for determining the levy which will mean a rate of 0.0243 cents in the dollar for the 2021/2022 financial year.

Any queries relating to the Landscape Levy should be directed to the Northern and Yorke Landscape Board, 155 Main North Road, Clare SA 5453, Phone: (08) 8841 3400 email: ny.landscapeboard@sa.gov.au.

12.6 Service Charges

The Council continues to raise revenue by means of service charges because of:

- the concept of user pays;
- the nature of the service;
- the cost to operate and maintain the service;
- the capital cost to establish the service;
- the cost to improve or replace the service;
- recognition that the value of a property is likely to be enhanced by the availability of the service, whether or not the service is actually being used.

Properties rebated from payment of general rates in part or in full, are not provided with a rebate on these service charges.

12.6.1 Community Wastewater Management Schemes

The Council provides a Community Wastewater Management Scheme (CWMS) to all residential, commercial and vacant properties in Wilmington, Melrose, Booleroo Centre and Wirrabara. The Council will recover the cost of servicing the construction loans, operating and maintaining these services for this financial year through the imposition of service charges for each occupied property unit and for each vacant allotment of \$550.00 in the 2021/2022 financial year.

The charges were increased to the current levels over a period of time to comply with a sustainable pricing regime being promoted by the State Government and the Local Government Association. This direction will ensure that the Schemes are sustainable financially in the longer term.

12.6.2 Waste Management

In the 2021/2022 financial year, Council will continue to provide a weekly kerbside waste collection service and fortnightly recycling collection to townships in the Council area and to the rural residential properties abutting the collection route. Council will also implement a third collection, being a green waste collection in this financial year.

The cost to operate these services is beyond Council's ability to absorb in general revenue and it would not be equitable to all ratepayers for them to do so. Council will therefore continue to recover the cost of these services through the imposition of a service charge of \$380.00 for the collection and disposal of domestic waste, recycling and green waste. The service charge will apply to all occupied properties that have access to the service, regardless of whether or not the service is utilised. The exception is vacant land. This charge also includes the delivery of a new bin for the green waste collection.

Where the service is available to non-rateable land, an invoice is issued to the applicant for the charge. Where the service is made available after the declaration of rates, Section 188 of the Act permits Council to apply the charge pro rata against the remaining period of the financial year.

12.6.3 Weeroona Island Water Supply

The cost to operate the Weeroona Island Water Supply is beyond Council's ability to absorb in general revenue and it would not be equitable to all ratepayers for them to do so. Pursuant to Section 155 of the Local Government Act 1999 the Council will recover the cost of operating and maintaining this service for this financial year through the imposition of an annual service charge of \$315.00 and a supply charge of \$3.31 per kilolitre of water. These service charges also apply to non-rateable land to which the service is made available within the area of Weeroona Island.

12.6.4 Road Rental

Persons wishing to rent a road pursuant to Section 222 of the Act, will be imposed a rate of 0.01 cents in the dollar of the road estimated value for the 2021/2022 financial year.

12.7 Rate Concessions

All concessions are determined and administered by the State Government.

12.8 Quarterly Payment of Rates

The Act provides that rates are payable in four quarterly instalments. The quarterly instalments must be approximately equal in value and a rate notice in relation to each instalment must be sent at least 30 days and no more than 60 days before payment is due. The due dates for instalments for 2021/2022 are proposed to be:

- 8 September 2021;
- 8 December 2021;
- 9 March 2022;
- 8 June 2022.

12.9 Methods by Which Rates May Be Paid

Council continues to provide a wide variety of payment methods, please refer to your Rates Notice for up-to-date information regarding this.

12.10 Postponement of Rates for Seniors

Section 182A of the Act allows eligible Senior Ratepayers to postpone a proportion of their Council rates each financial year. There is a threshold amount of rates which cannot be postponed. The outstanding rates remain a charge on the property until it is sold or the Senior person no longer lives on the property or becomes ineligible to continue the postponement. For further information, please contact the Rates Officer at the Council office.

12.11 Late Payment of Rates

The Local Government Act 1999 provides that Councils impose a fine penalty of 2.0% on any payment of rates that is received late. A payment that continues to be late is then charged a prescribed interest rate on the expiration of each month that it continues to be late. For each financial year this interest rate is determined by the Local Government Association Cash Advance Debenture Rate.

Council issues a final notice for payment of rates when rates are overdue i.e. unpaid by the due date. Should rates remain unpaid more than 30 days after the due date, unless alternative payment arrangements have been agreed with the Council, the debt may be referred to a debt collection agency for collection. The debt collection agency charges collection fees to the ratepayer.

When Council receives a payment in respect of overdue rates, it applies the money received as follows:

- first - to satisfy any costs awarded in connection with court proceedings;
- second - to satisfy any interest costs;
- third - in payment of any fines imposed;
- fourth - in payment of rates, in chronological order, starting with the oldest account first.

12.12 Remission and Postponement of Rates

Section 182 of the Act permits the Council, on the application of the ratepayer, to partially or wholly remit rates or postpone rates, make extended payment provisions or payments by deferred arrangement, on the basis of demonstrable hardship. Where a ratepayer is suffering hardship in paying rates they are invited to contact the Manager Corporate Services at the Council Office on 08 8666 2014 to discuss the matter. All such enquiries are treated confidentially.

12.13 Rebate of Rates

Rebates and remissions are a concession granted by the Council and the granting of such rebates redistribute the rate burden to other ratepayers, irrespective of whether the rebates are mandated by legislation or granted on a discretionary basis by the Council.

12.13.1 Mandatory Rebates

The Local Government Act 1999 requires Councils to rebate the rates payable for certain land uses. These include rebates of 100% for land being predominantly used for service delivery or administration by a hospital or health centre; containing a church or other building used for public worship; used for a cemetery.

The Recreational Grounds Rates and Taxes Exemption Act 1981 also provides for rebates on land and various other legislation makes provision for rate rebates, for example the National Trust Act; and the Native Vegetation Act.

12.13.2 Discretionary Rebates

Pursuant to Section 166 of the Act, the Council may in its absolute discretion grant a rebate of rates or service charges in any of the following cases:

- where it is desirable for the purpose of securing the proper development of the area (or a part of the area);
- where it is desirable for the purpose of assisting or supporting a business in its area;
- where it will be conducive to the preservation of buildings or places of historic significance;
- where the land is being used for educational purposes;
- where the land is being used for agricultural, horticultural or floricultural exhibitions;
- where the land is being used for a hospital or health centre;
- where the land is being used to provide facilities or services for children or young persons;
- where the land is being used to provide accommodation for the aged or disabled;
- where the land is being used for a residential aged care facility that is approved for Commonwealth funding under the Aged Care Act 1987 (Commonwealth) or a day therapy centre;
- where the land is being used by an organisation which, in the opinion of the Council, provides a benefit or service to the local community;
- where the rebate relates to common property or land vested in a community corporation under the Community Titles Act over which the public has a free and unrestricted right of access and enjoyment;
- where the rebate is considered by the Council to be appropriate to provide relief against what would otherwise amount to a substantial change in rates payable due to a change in the basis of valuation used for the purposes of rating, rapid changes in valuations, or anomalies in valuations;
- where the rebate is considered by the Council to be appropriate to provide relief in order to avoid what would otherwise constitute a liability to pay a rate or charge that is inconsistent with the liabilities that were anticipated by the council in its annual business plan; or a liability that is unfair or unreasonable;
- where the rebate is to give effect to a review of a decision of the Council under Chapter 13 Part 2;
- where the rebate is contemplated under another provision of this Act.

In exercising this general power, Council is able to pursue policy objectives and provide assistance to local community groups as well as local businesses and residential use landowners experiencing above normal increases in rates that result from property valuation 'spikes'.

12.14 Sale of Land for Non-Payment of Rates

The Act provides that a Council may sell any property where the rates have been in arrears for three years or more. The Council is required to notify the owner of the land of:

- its intention to sell the land;
- details of the outstanding amounts;
- Council's intention to sell the land if payment of the outstanding amount is not received within one month.

Except in extraordinary circumstances, Council enforces the sale of land for arrears of rates.

Appendix A - Statutory Statements

District Council of Mount Remarkable Statement of Comprehensive Income Proposed Budget for Year Ending 30 June 2022

	Budget Review #3 YE 30 June 2021	Proposed Budget YE 30 June 2022
	\$,000	\$,000
INCOME		
Rates	4,052	4,246
Statutory Charges	60	63
User Charges	779	857
Grants & Subsidies	3,408	3,583
Investment Income	30	30
Reimbursements	115	115
Other Revenues	165	182
Total Operating Income	8,609	9,076
EXPENDITURE		
Employee Costs	2,500	2,400
Materials, Contracts & Other Expenses	4,220	4,373
Finance Charges	87	40
Depreciation	2,340	2,290
Total Operating Expenditure	9,147	9,103
OPERATING SURPLUS / (DEFICIT)	(538)	(27)
Gain / Loss on Disposal & Fair Value Adjustments		
Amounts specifically for new or upgraded assets	1,223	329
Physical resources received free of charge		
NET SURPLUS / (DEFICIT)	685	302

District Council of Mount Remarkable
Statement of Financial Position
Proposed Budget for Year Ending 30 June 2022

	Budget Review #3 YE 30 June 2021	Proposed Budget YE 30 June 2022
	\$,000	\$,000
ASSETS		
CURRENT ASSETS		
Cash & Cash Equivalents	3,927	2,740
Trade & Other Receivables	650	650
Inventories	40	40
Total Current Assets	2,599	3,430
NON-CURRENT ASSETS		
Financial Assets	30	30
Infrastructure, Property, Plant & Equipment	64,402	65,804
Total Non-Current Assets	64,432	65,834
TOTAL ASSETS	69,049	69,264
LIABILITIES		
CURRENT LIABILITIES		
Trade & Other Payables	253	253
Borrowings	87	87
Short Term Provisions	107	107
Total Current Liabilities	447	447
NON-CURRENT LIABILITIES		
Long Term Borrowings	1,382	1,295
Long Term Provisions	86	86
Total Non-Current Liabilities	1,468	1,381
TOTAL LIABILITIES	1,915	1,828
NET ASSETS	67,134	67,436
EQUITY		
Accumulated Surplus	37,770	38,072
Asset Revaluation Reserve	27,857	27,857
Other Reserves	1,507	1,507
TOTAL EQUITY	67,134	67,436

District Council of Mount Remarkable
Statement of Cash Flows
Proposed Budget for Year Ending 30 June 2022

	Budget Review #3 YE 30 June 2021	Proposed Budget YE 30 June 2022
	\$,000	\$,000
CASH FLOWS FROM OPERATING ACTIVITIES		
<i>Receipts</i>		
Operating Receipts	8,579	9,046
Investment Receipts	30	30
<i>Payments</i>		
Operating Payments to Suppliers & Employees	(6,720)	(6,773)
Finance Payments	(87)	(40)
Net Cash provided by (or used in) Operating Activities	1,802	2,263
CASH FLOWS FROM INVESTING ACTIVITIES		
<i>Receipts</i>		
Grants specifically for new or upgraded assets	1,223	329
Sale of replaced Assets	211	260
Sale of surplus Assets	0	0
<i>Payments</i>		
Expenditure on renewal/replaced assets	(3,017)	(2,695)
Expenditure on new/upgraded assets	(1,122)	(1,268)
Net cash provided by (used in) Investing Activities	(2,705)	(3,374)
CASH FLOWS FROM FINANCING ACTIVITIES		
<i>Receipts</i>		
Proceeds from Borrowings	480	0
<i>Payments</i>		
Repayment of Borrowings	(87)	(76)
Net Cash Provided by (used in) Financing Activities	393	(76)
Net Increase / Decrease in Cash	(509)	(1,187)
Cash and Cash Equivalents at start of reporting period	4,437	3,927
Cash & Cash Equivalents at the end of the reporting period	3,927	2,740

District Council of Mount Remarkable
Statement of Changes in Equity
Proposed Budget for Year Ending 30 June 2022

	Budget Review #3 YE 30 June 2021	Proposed Budget YE 30 June 2022
	\$,000	\$,000
ACCUMULATED SURPLUS		
Balance at end of previous reporting period	37,085	37,770
Net Result for Year	685	302
Transfer from Reserves	0	0
Transfer to Other Reserves	0	0
Balance at end of period	37,770	38,072
ASSET REVALUATION RESERVE		
Balance at end of previous reporting period	27,857	27,857
Gain on Revaluation of Property Plant & Equipment	0	0
Balance at end of period	27,857	27,857
OTHER RESERVES		
Balance at end of previous reporting period	1,507	1,507
Transfers from Accumulated Surplus	0	0
Transfers to Accumulated Surplus	0	0
Balance at end of period	1,507	1,507
TOTAL EQUITY AT END OF REPORTING PERIOD	67,134	67,436



A Remarkable Experience

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District Council of
Mount Remarkable